

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING
SEPTEMBER 30, 2019

PREPARED FOR:

ST. LUKE'S MCCALL, LTD.
190 E. BANNOCK
BOISE, ID 83712

PREPARED BY:

DELOITTE TAX LLP
695 TOWN CENTER DRIVE, SUITE 1200
COSTA MESA, CA 92626-1924

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

NOT APPLICABLE

RETURN MUST BE MAILED ON OR BEFORE:

NOT APPLICABLE

SPECIAL INSTRUCTIONS:

THIS COPY OF THE RETURN IS PROVIDED ONLY FOR PUBLIC DISCLOSURE PURPOSES. ANY CONFIDENTIAL INFORMATION REGARDING LARGE DONORS HAS BEEN REMOVED.

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8453-EO TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. RETURN FORM 8453-EO TO US BY AUGUST 17, 2020.

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2018

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the **2018** calendar year, or tax year beginning **OCT 1, 2018** and ending **SEP 30, 2019**

B Check if applicable: Address change Name change Initial return Final return/terminated Amended return Application pending	C Name of organization St. Luke's McCall, Ltd.		D Employer identification number 27-3311774	
	Doing business as		E Telephone number (208) 706-9585	
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		
	190 E. Bannock		G Gross receipts \$ 49,166,240.	
City or town, state or province, country, and ZIP or foreign postal code Boise, ID 83712		H(a) Is this a group return for subordinates? Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>		
F Name and address of principal officer: Pamela Lindemoen same as C above		H(b) Are all subordinates included? Yes No		
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527		If "No," attach a list. (see instructions)		
J Website: ▶ www.stlukesonline.org		H(c) Group exemption number ▶		
K Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other ▶		L Year of formation: 2010	M State of legal domicile: ID	

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: Provide healthcare services to the community.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	16
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	10
	5 Total number of individuals employed in calendar year 2018 (Part V, line 2a)	5	0
	6 Total number of volunteers (estimate if necessary)	6	72
	7 a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, line 38	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	467,648.	116,340.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	43,590,238.	42,401,033.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-166,787.	-24,880.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	89,785.	80,849.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	43,980,884.	42,573,342.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	10,054.	759.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 202,460.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	37,714,108.	37,824,417.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	37,724,162.	37,825,176.
19 Revenue less expenses. Subtract line 18 from line 12	6,256,722.	4,748,166.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	44,609,953.	48,910,539.
	22 Net assets or fund balances. Subtract line 21 from line 20	5,210,517.	4,517,734.
		39,399,436.	44,392,805.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date		
	Peter DiDio, Vice-President, Controller Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name John Sadoff	Preparer's signature <i>John W. Sadoff, p.</i>	Date 07/27/2020	Check if self-employed <input type="checkbox"/>	PTIN P00540589
	Firm's name ▶ Deloitte Tax LLP	Firm's EIN ▶ 86-1065772	Phone no. (714)-436-7100		
Firm's address ▶ 695 Town Center Drive, Suite 1200 Costa Mesa, CA 92626-1924					

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: Improve the health of people in the communities we serve by aligning physicians and other providers to deliver integrated, patient centered, quality care.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 28,870,449. including grants of \$ 759.) (Revenue \$ 35,694,964.) Medical and Surgical

Services at St. Luke's McCall include a 24-hour emergency department, outpatient surgery, orthopedic surgery, general surgery, diagnostics, maternity services, inpatient physical therapy, intensive care and medical/surgical units. During fiscal year 2019, St. Luke's McCall provided patient care for 707 admissions covering 1,749 patient days. They also provided patient care associated with 25,300 outpatient visits.

4b (Code:) (Expenses \$ 5,423,936. including grants of \$) (Revenue \$ 6,706,069.) Physician Services

St. Luke's McCall has two physician clinics:

(1) Payette Lakes Medical Clinic has fourteen family medicine physicians, and eight family medicine P.A.'s and N.P.'s who collectively completed 24,433 clinic visits in fiscal year 2019.

(2) McCall Medical Clinic has nine family medicine physicians, three wound & hyperbarics medicine physicians, two wound & hyperbarics P.A.'s and N.P.'s, two urology medicine physicians, one internal medicine physician, one general surgeon, two orthopedic surgeons and two

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 34,294,385.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>		X
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	X	
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a Did the organization maintain an office, employees, or agents outside of the United States?		X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>		X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>		X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>		X

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question number, Yes, No. Rows 22-38 covering various organizational requirements.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

X

Table with 3 columns: Question number, Yes, No. Rows 1a, 1b, 1c regarding Form 1096 and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee counts, tax returns, gross income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members of the governing body at the end of the tax year (16); 1b Enter the number of voting members included in line 1a, above, who are independent (10); 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? (X); 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? (X); 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? (X); 5 Did the organization become aware during the year of a significant diversion of the organization's assets? (X); 6 Did the organization have members or stockholders? (X); 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? (X); 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? (X); 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? (X); b Each committee with authority to act on behalf of the governing body? (X); 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? (X); 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? (X); 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 (X); 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? (X); 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done (X); 13 Did the organization have a written whistleblower policy? (X); 14 Did the organization have a written document retention and destruction policy? (X); 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official (X); b Other officers or key employees of the organization (X); If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? (X); 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed None
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request [] Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records Peter Didio, Vice-President, Controller - 208-706-9585 190 E. Bannock, Boise, ID 83712

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Allan Korn, MD Director	0.50 3.50	X					0.	0.	0.	
(2) David C. Pate, MD, JD President & SLHS CEO	2.00 50.00	X		X			0.	8,530,470.	33,671.	
(3) Lucie DiMaggio, MD Director	0.50 3.50	X					0.	0.	0.	
(4) Mr. Alan Horner Director	0.50 3.50	X					0.	0.	0.	
(5) Mr. Andy Scoggin Director	0.50 3.50	X					0.	0.	0.	
(6) Mr. Arthur F. Oppenheimer Director	0.50 3.50	X					0.	0.	0.	
(7) Mr. Bill Whitacre Chairman	0.50 4.50	X		X			0.	0.	0.	
(8) Mr. Bob Lokken Director	0.50 3.50	X					0.	0.	0.	
(9) Mr. Dan Krahn Director	0.50 3.50	X					0.	0.	0.	
(10) Mr. Jon Miller Director	0.50 3.50	X					0.	0.	0.	
(11) Mr. Mark Durcan Director	0.50 3.50	X					0.	0.	0.	
(12) Mr. Rich Raimondi Chairman	0.50 4.50	X		X			0.	0.	0.	
(13) Mr. Tom Corrick Director	0.50 3.50	X					0.	0.	0.	
(14) Ms. Brigette Bilyeu Director	0.50 3.50	X					0.	0.	0.	
(15) Ms. Karen Vauk Director	0.50 3.50	X					0.	0.	0.	
(16) Ms. Lisa Grow Director	0.50 3.50	X					0.	0.	0.	
(17) Mr. Jeffrey S. Taylor SR VP/CFO/Treasurer	2.00 52.00			X			0.	990,327.	205,605.	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) Ms. Christine Neuhoff VP/Legal Affairs/Secretary	2.00 52.00			X				0.	615,182.	43,075.
(19) Ms. Pamela Lindemoen CEO	6.00 38.00			X				0.	590,637.	26,811.
(20) Mr. David McFadyen VP Population Health	10.00 30.00				X			0.	366,481.	52,280.
(21) Sean McCallister Site Administrator	40.00 0.00				X			0.	199,453.	41,297.
(22) Adam Weller, M.D. Physician	40.00 0.00					X		0.	345,574.	20,898.
(23) Gregory W. Irvine, M.D. Physician	40.00 0.00					X		0.	661,238.	45,834.
(24) John A. Kremer, M.D. Physician	40.00 0.00					X		0.	340,961.	34,038.
(25) Jonathan Currey, M.D. Physician	40.00 0.00					X		0.	317,093.	35,160.
(26) Patrick Kinney, M.D. Physician	40.00 0.00					X		0.	307,266.	37,019.
1b Sub-total								0.	13,264,682.	575,688.
c Total from continuation sheets to Part VII, Section A								0.	369,387.	2,568.
d Total (add lines 1b and 1c)								0.	13,634,069.	578,256.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
Granite Excavation Inc 225 S Wooddale Ave #115, Eagle, ID 83616	Construction Services	837,925.
Anesthesia Associates of Boise 2537 W State St, Suite 200, Boise, ID 83702	Physician Services	594,307.
Hummel Architects PLLC 2785 N Bogus Basin Rd, Boise, ID 83702	Architectural Services	496,709.
Southern ID Radiology PA 1411 Falls Ave E, Twin Falls, ID 83301	Radiology Services	260,328.
Sodexo Operations LLC, 9801 Washingtonian Blvd, Gaithersburg, MD 20878	Facilities Management	187,033.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **7**

See Part VII, Section A Continuation sheets

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) Ms. Kathy Moore Former CEO-St. Luke's West Reg	0.00 0.00						X	0.	369,387.	2,568.
Total to Part VII, Section A, line 1c									369,387.	2,568.

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A)	(B)	(C)	(D)	
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	94,577.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	21,763.				
	g Noncash contributions included in lines 1a-1f: \$						
	h Total. Add lines 1a-1f			116,340.			
Program Service Revenue	2 a Net Patient Revenue	Business Code 900099	40,338,030.	40,338,030.			
	b Contract Service Revnu	900099	1,029,767.	1,029,767.			
	c Taxing District Revnu	900099	802,000.	802,000.			
	d SLHS Allocation Revnu	900099	212,801.	212,801.			
	e Other Income	900099	10,045.	10,045.			
	f All other program service revenue	900099	8,390.	8,390.			
	g Total. Add lines 2a-2f			42,401,033.			
	3 Investment income (including dividends, interest, and other similar amounts)			116,339.			116,339.
4 Income from investment of tax-exempt bond proceeds							
5 Royalties							
Other Revenue	6 a Gross rents	(i) Real	900.				
		(ii) Personal					
		Less: rental expenses	0.				
	c Rental income or (loss)		900.				
	d Net rental income or (loss)			900.			900.
	7 a Gross amount from sales of assets other than inventory	(i) Securities	6,451,679.				
		(ii) Other					
		Less: cost or other basis and sales expenses	6,592,898.				
		c Gain or (loss)		-141,219.			
	d Net gain or (loss)			-141,219.			-141,219.
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
		b Less: direct expenses	b				
		c Net income or (loss) from fundraising events					
	9 a Gross income from gaming activities. See Part IV, line 19	a					
b Less: direct expenses		b					
c Net income or (loss) from gaming activities							
10 a Gross sales of inventory, less returns and allowances	a						
	b Less: cost of goods sold	b					
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a Cafeteria/Catering/Ven	722514		79,949.			79,949.	
b							
c							
d All other revenue							
e Total. Add lines 11a-11d			79,949.				
12 Total revenue. See instructions			42,573,342.	42,401,033.	0.	55,969.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 ...	759.	759.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees				
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages				
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes				
11 Fees for services (non-employees):				
a Management	1,042,248.	1,042,248.		
b Legal				
c Accounting	14,500.	14,500.		
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	27,370.	27,370.		
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	32,395.	32,395.		
12 Advertising and promotion	2,163.		879.	1,284.
13 Office expenses	335,193.	325,622.	8,814.	757.
14 Information technology	2,243,824.	2,242,399.	1,425.	
15 Royalties				
16 Occupancy	388,932.	388,932.		
17 Travel	114,862.	100,360.	13,312.	1,190.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials ...				
19 Conferences, conventions, and meetings				
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	2,061,665.	1,989,758.	71,907.	
23 Insurance				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a Allocated SLHS Wage	21,007,025.	18,206,331.	2,628,046.	172,648.
b Supplies	5,482,244.	5,382,101.	89,759.	10,384.
c Allocated SLHS Exp	3,185,044.	3,185,044.		
d Repairs	704,250.	277,870.	426,352.	28.
e All other expenses	1,182,702.	1,078,696.	87,837.	16,169.
25 Total functional expenses. Add lines 1 through 24e	37,825,176.	34,294,385.	3,328,331.	202,460.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing		1	
	2 Savings and temporary cash investments	845,480.	2	96,482.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	5,930,730.	4	5,275,721.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use	932,756.	8	1,309,739.
	9 Prepaid expenses and deferred charges	838,669.	9	814,282.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 26,898,885.		
	b Less: accumulated depreciation	10b 10,365,924.		
	11 Investments - publicly traded securities	8,903,047.	10c	16,532,961.
	12 Investments - other securities. See Part IV, line 11	3,489,533.	11	4,411,400.
	13 Investments - program-related. See Part IV, line 11		12	
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	23,669,738.	14	
16 Total assets. Add lines 1 through 15 (must equal line 34)	44,609,953.	15	20,469,954.	
		16	48,910,539.	
Liabilities	17 Accounts payable and accrued expenses	1,489,322.	17	2,271,469.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	3,721,195.	25	2,246,265.
	26 Total liabilities. Add lines 17 through 25	5,210,517.	26	4,517,734.
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	39,399,436.	27	44,392,805.
	28 Temporarily restricted net assets		28	
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	39,399,436.	33	44,392,805.	
34 Total liabilities and net assets/fund balances	44,609,953.	34	48,910,539.	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	42,573,342.
2	Total expenses (must equal Part IX, column (A), line 25)	2	37,825,176.
3	Revenue less expenses. Subtract line 2 from line 1	3	4,748,166.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	39,399,436.
5	Net unrealized gains (losses) on investments	5	245,203.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	44,392,805.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

- 1** Accounting method used to prepare the Form 990: Cash Accrual Other _____
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? _____
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- b** Were the organization's financial statements audited by an independent accountant? _____
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:
 Separate basis Consolidated basis Both consolidated and separate basis
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits _____

	Yes	No
2a		X
2b	X	
2c	X	
3a		X
3b		

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
▶ Attach to Form 990 or Form 990-EZ.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization <p style="text-align:center">St. Luke's McCall, Ltd.</p>	Employer identification number <p style="text-align:center">27-3311774</p>
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Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
Total						

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge ...						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...						
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2017 Schedule A, Part II, line 14	15	%
16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

Section C. Computation of Public Support Percentage

15 Public support percentage for 2018 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2017 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2017 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2018. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

b 33 1/3% support tests - 2017. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?		
b A family member of a person described in (a) above?		
c A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i>		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i>		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>		
3 By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).		
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.		
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.		
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).		
2 Activities Test. Answer (a) and (b) below.		
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i>		
b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>		
3 Parent of Supported Organizations. Answer (a) and (b) below.		
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>		
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d	3	
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by .035	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount		(A) Prior Year	Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1	
2	Enter 85% of line 1	2	
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3	
4	Enter greater of line 2 or line 3	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions	Current Year
1 Amounts paid to supported organizations to accomplish exempt purposes	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3 Administrative expenses paid to accomplish exempt purposes of supported organizations	
4 Amounts paid to acquire exempt-use assets	
5 Qualified set-aside amounts (prior IRS approval required)	
6 Other distributions (describe in Part VI). See instructions.	
7 Total annual distributions. Add lines 1 through 6.	
8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9 Distributable amount for 2018 from Section C, line 6	
10 Line 8 amount divided by line 9 amount	

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1 Distributable amount for 2018 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2018			
a From 2013			
b From 2014			
c From 2015			
d From 2016			
e From 2017			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2018 distributable amount			
i Carryover from 2013 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4 Distributions for 2018 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2018 distributable amount			
c Remainder. Subtract lines 4a and 4b from 4.			
5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2019. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2014			
b Excess from 2015			
c Excess from 2016			
d Excess from 2017			
e Excess from 2018			

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Horizontal lines for supplemental information input.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Name of the organization

St. Luke's McCall, Ltd.

Employer identification number

27-3311774

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	<hr/> <hr/> <hr/>	\$ 94,577.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	<hr/> <hr/> <hr/>	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	
		\$ _____	

Name of organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization: St. Luke's McCall, Ltd. Employer identification number: 27-3311774

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions about donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form with multiple questions (1-9) about conservation easements, including checkboxes for various purposes, a table for tracking easements (2a-2d), and yes/no questions about monitoring and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form with questions (1a-1b) about reporting works of art and historical treasures, and questions (2a-2b) about revenue and assets for financial gain.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Temporarily restricted endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|--------|----|
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | 3b | |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	88,407.	169,054.		257,461.
b Buildings		8,758,877.	5,109,039.	3,649,838.
c Leasehold improvements				
d Equipment		7,793,962.	5,256,885.	2,537,077.
e Other		10,088,585.		10,088,585.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				16,532,961.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) Due from Related Organizations	20,469,954.
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	20,469,954.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) AP Medicare-Medicaid Prog	2,246,265.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	2,246,265.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part X, Line 2:

Footnote Disclosure-Uncertain Tax Positions Under ASC 740 (Source:

Consolidated Financial Statements-St. Luke's Health System)

Income Taxes: The Health System is a not-for-profit corporation and is

recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal

Revenue Code of 1986, as amended. The Health System also has taxable

subsidiaries and operations, which are included in the consolidated

financial statements. The Health System accounts for uncertain tax

positions in accordance with Accounting Standards Codification ("ASC")

Topic 740.

Part XIII Supplemental Information *(continued)*

Income tax liabilities are recorded for the impact of positions taken on
income tax returns, which management believes are not more likely than not
to be sustained on tax audit. Management is not aware of any uncertain tax
positions that should be recorded. The Health System includes penalties
and interest, if any, with its provision for income taxes in the
nonoperating items in the consolidated statements of operations and
changes in net assets.

**SCHEDULE H
(Form 990)**

Department of the Treasury
Internal Revenue Service

Hospitals

- ▶ Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
- ▶ Attach to Form 990.
- ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Part I Financial Assistance and Certain Other Community Benefits at Cost

		Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	1a	X	
b If "Yes," was it a written policy?	1b	X	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities			
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.			
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:	3a	X	
<input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %			
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:	3b	X	
<input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input checked="" type="checkbox"/> 400% <input type="checkbox"/> Other _____ %			
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.			
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	4	X	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	5a	X	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	5b		X
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?	5c		
6a Did the organization prepare a community benefit report during the tax year?	6a		X
b If "Yes," did the organization make it available to the public?	6b		

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			1,315,989.		1,315,989.	3.48%
b Medicaid (from Worksheet 3, column a)			1,730,205.	1,275,180.	455,025.	1.20%
c Costs of other means-tested government programs (from Worksheet 3, column b)						
d Total. Financial Assistance and Means-Tested Government Programs			3,046,194.	1,275,180.	1,771,014.	4.68%
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			228,275.	25,877.	202,398.	.54%
f Health professions education (from Worksheet 5)			256,625.		256,625.	.68%
g Subsidized health services (from Worksheet 6)						
h Research (from Worksheet 7)						
i Cash and in-kind contributions for community benefit (from Worksheet 8)			34,645.		34,645.	.09%
j Total. Other Benefits			519,545.	25,877.	493,668.	1.31%
k Total. Add lines 7d and 7j			3,565,739.	1,301,057.	2,264,682.	5.99%

Part V Facility Information

Section A. Hospital Facilities

(list in order of size, from largest to smallest)

How many hospital facilities did the organization operate during the tax year? 1

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

1 **St. Luke's McCall**
 1000 State Street
 McCall, ID 83638
 www.stlukesonline.org
 State of Idaho License #11

Licensed hospital	gen. medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
X	X			X		X			

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group St. Luke's McCall

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?		X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C		X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	X	
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 18</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	X	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C		X
6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C		X
7 Did the hospital facility make its CHNA report widely available to the public?	X	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>www.stlukesonline.org/about-st-lukes/supporting-the-community</u>		
b <input type="checkbox"/> Other website (list url): _____		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	X	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 18</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?		X
a If "Yes," (list url): _____		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	X	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?		X
12b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group St. Luke's McCall

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	X	
If "Yes," indicate the eligibility criteria explained in the FAP:			
a	<input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>200</u> % and FPG family income limit for eligibility for discounted care of <u>400</u> %		
b	<input checked="" type="checkbox"/> Income level other than FPG (describe in Section C)		
c	<input checked="" type="checkbox"/> Asset level		
d	<input checked="" type="checkbox"/> Medical indigency		
e	<input checked="" type="checkbox"/> Insurance status		
f	<input checked="" type="checkbox"/> Underinsurance status		
g	<input type="checkbox"/> Residency		
h	<input type="checkbox"/> Other (describe in Section C)		
14	Explained the basis for calculating amounts charged to patients?	X	
15	Explained the method for applying for financial assistance?	X	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a	<input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application		
b	<input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application		
c	<input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process		
d	<input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications		
e	<input type="checkbox"/> Other (describe in Section C)		
16	Was widely publicized within the community served by the hospital facility?	X	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	<input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
b	<input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>See Part V, Page 8</u>		
c	<input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>See Part V, Page 8</u>		
d	<input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
e	<input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)		
f	<input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)		
g	<input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention		
h	<input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP		
i	<input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations		
j	<input checked="" type="checkbox"/> Other (describe in Section C)		

Part V Facility Information (continued)

Billing and Collections

Name of hospital facility or letter of facility reporting group St. Luke's McCall

		Yes	No
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	X	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d	<input type="checkbox"/> Actions that require a legal or judicial process		
e	<input type="checkbox"/> Other similar actions (describe in Section C)		
f	<input checked="" type="checkbox"/> None of these actions or other similar actions were permitted		
19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?		X
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a	<input type="checkbox"/> Reporting to credit agency(ies)		
b	<input type="checkbox"/> Selling an individual's debt to another party		
c	<input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP		
d	<input type="checkbox"/> Actions that require a legal or judicial process		
e	<input type="checkbox"/> Other similar actions (describe in Section C)		
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):		
a	<input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		
b	<input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		
c	<input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)		
d	<input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)		
e	<input type="checkbox"/> Other (describe in Section C)		
f	<input type="checkbox"/> None of these efforts were made		

Policy Relating to Emergency Medical Care

21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	X	
If "No," indicate why:			
a	<input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions		
b	<input type="checkbox"/> The hospital facility's policy was not in writing		
c	<input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)		
d	<input type="checkbox"/> Other (describe in Section C)		

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group St. Luke's McCall

		Yes	No
22	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.		
a	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period		
b	<input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
c	<input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period		
d	<input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method		
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C.		X
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C.		X

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

St. Luke's McCall:

Part V, Section B, Line 5: A series of in-depth interviews with people

representing the broad interests of our community were conducted in order

to assist us in defining, prioritizing, and understanding our most

important community health needs. Many representatives participating in

our process are individuals who have devoted decades to helping others

lead healthier, more independent lives. The representatives we interviewed

have significant knowledge of our community. To ensure they came from

distinct and varied backgrounds, we included multiple representatives from

each of these categories:

Category I: Persons with special knowledge of public health. This includes

persons from state, local, and/or regional governmental public health

departments with knowledge, information, or expertise relevant to the

health needs of our community.

Category II: Individuals or organizations serving or representing the

interests of the medically underserved, low-income, and minority

populations in our community. Medically underserved populations include

populations experiencing health disparities or at-risk populations not

receiving adequate medical care as a result of being uninsured or

underinsured or due to geographic, language, financial, or other barriers.

Category III: Additional people located in or serving our community

including, but not limited to, health care advocates, nonprofit and

community-based organizations, health care providers, community health

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

centers, local school districts, and private businesses.

Each potential need was scored by the community representative on a scale

of 1 to 10. Higher scores represent potential needs the community

representatives believed were important to address with additional

resources. Lower scores usually meant our representatives thought our

community was healthy in that area already or we had relatively good

programs addressing the potential need. These scores were incorporated

directly into our health need prioritization process. In addition, we

invited the representatives to suggest programs, legislation, or other

measures they believed to be effective in addressing the needs.

Representatives from the following organizations were contacted and

interviewed:

1. Family Medicine Residency of Idaho
2. Idaho Department of Health and Welfare
3. Central District Health, Idaho District 4
4. Southwest District Health, Idaho District 3
5. Idaho Department of Labor
6. Cascade Medical Center
7. McCall Donnelly School District
8. Adams County Health Center (FQHC)
9. Valley County Commissioner
10. City of McCall
11. Riggins Idaho Primary Health Care Clinic
12. City of New Meadows

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

13. Donnelly Fire and EMS

14. Payette Lakes Medical Clinics

St. Luke's McCall:

Part V, Section B, Line 11: We organized our significant health needs

into the following groups:

Group #1: Improve the Prevention and Management of Obesity

Group #2: Improve Mental Health

Group #3: Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Group #4: Improve Access to Affordable Dental Care

Group #5: Improve Access to Affordable Health Care and Affordable Health

Insurance

Next we looked at how to best address each significant health need. To make this determination, we focused on resources available and whether the health need was in alignment with St. Luke's mission and strengths. Where a significant health need was in alignment with our mission and strengths, we developed our own programs and/or collaborated with community-based organizations to address the health need. We have provided a list of implementation plan programs designed to address our significant health needs below:

Significant Health Need #1: Improve the Prevention and Management of Obesity

1. Program Name: Develop a Region-Wide Plan to Promote Walking and

Biking

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

2. Program Name: Promote a Healthy Food Culture

3. Program Name: Complete Health Improvement Program (CHIP)

4. Program Name: Education Classes on Various Nutrition, Weight

Management, and Exercise Topics

5. Program Name: Nutrition, Fitness, and Resiliency Programs for

School/After School Programs

6. Program Name: Workforce Wellness Programs (Walking, Nutrition, and

Mental Resilience)

Significant Health Need #2: Improve Mental Health

7. Program Name: Providing Alternative Healthcare Stress Reduction and

Mindfulness Modalities (Yoga, Meditation, Ear Acupuncture)

8. Program Name: Hope and Healing

9. Program Name: Classes and Support Groups for Various Mental Health

Topics and Health Conditions

10. Youth and Senior Focused Community Listening Sessions

Significant Health Need #3: Reduce Substance Abuse: Drug Misuse and

Excessive Drinking

11. Program Name: School Based Vaping and Nicotine Prevention and

Cessation Education

12. Program Name: Valley County Opioid Response Project Consortium

(VCORP)

13. Program Name: West Central Mountains Icelandic Prevention Approach

Coalition (WCM-IPA)

Significant Health Need #4: Improve Access to Affordable Dental Care

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

14. Program Name: Brighter Smiles

Significant Health Need #5: Improve Access to Affordable Health Care and Affordable Health Insurance

15. Program Name: Unreimbursed Care/ Financial Care

16. Program Name: Your Health Idaho

17. Program Name: Senior Foot Clinics

17. Program Name: Encourage and Support Partners in their Grant Writing for Health Improvement Programs

18. Program Name: Skin Cancer Screenings

19. Program Name: Childbirth Education

20. Program Name: Child Car Seat Installation

21. Program Name: Free Community Health Improvement Services Offered at Clinic

St. Luke's McCall:

Part V, Section B, Line 13b: Financial Care: Eligible applicants will receive the following assistance:

1. Full Discount: The full amount for eligible services will be covered under the Financial Care Policy for any uninsured or underinsured patient or guarantor, whose household income is at or below 200 percent of the federal poverty level.

2. Partial Discount: A sliding fee schedule will be used to determine the amount eligible for financial care assistance for any uninsured or underinsured patient or guarantor. For such applicants, assistance will be provided based on a combination of household income and assets. Partial

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

discounts will be provided if the combination of income and assets is

greater than 200 percent but equal to or less than 400 percent of the FPL.

Assistance is granted only after all third-party reimbursement

possibilities available to the applicant have been exhausted.

3. If the patient balance exceeds 30 percent of household income, patients

will qualify for a one-time reduction.

4. A highly discounted rate (HDR) will be offered to individuals who are

unwilling to cooperate with the county indigency program and are able to

pay the balance in full within 60 days, or available to individuals who

cooperate and are denied county assistance. The highly discounted rate is

a 65% adjustment that is applied to the gross charges.

St. Luke's McCall

Part V, line 16a, FAP website:

www.stlukesonline.org/resources/before-your-visit/financial-care

St. Luke's McCall

Part V, line 16b, FAP Application website:

www.stlukesonline.org/resources/before-your-visit/financial-care

St. Luke's McCall

Part V, line 16c, FAP Plain Language Summary website:

www.stlukesonline.org/resources/before-your-visit/financial-care

St. Luke's McCall:

Part V Facility Information *(continued)*

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Part V, Section B, Line 16j: A Financial Care application is provided to

the patient which contains Patient Financial Advocate contact information.

Multiple horizontal lines for providing supplemental information.

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 7

Name and address	Type of Facility (describe)
1 St. Luke's Clinic 209 Forest St. McCall, ID 83638	General Surgery, Internal Medicine, Wound Center
2 St. Luke's Clinic 200 Forest St McCall, ID 83638	Orthopedic Surgery and Sleep medicine
3 St. Luke's Clinic 301 Deinhard Lane McCall, ID 83638	Behavioral Health and Integrative Medicine
4 St. Luke's Clinic 211 Forest St. McCall, ID 83638	Family Medicine, Nephrology
5 St. Luke's Clinic Salmon River 214 N. Main St. Riggins, ID 83549	Family Medicine
6 St. Luke's Meadows Valley Family Med 320 Virginia St. New Meadows, ID 83654	Family Medicine
7 St. Luke's Rehabilitation 1010 State Street McCall, ID 83638	Rehabilitation

Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I, Line 3c:

Please refer to the disclosure for Part V, Section B, Line 13b - which describes methods used to determine eligibility for financial assistance.

Part I, Line 6a:

St. Luke's McCall, Ltd. is not required under Idaho law to file a community benefit report, since its total licensed beds are less than the minimum 150 bed requirement threshold. (McCall has 25 licensed beds.) Moreover, the activity of St. Luke's McCall, Ltd. is not included in the community benefit report within any of its related organizations within the St. Luke's Health System.

Part I, Line 7:

The cost to charge ratio was used to calculate the financial assistance provided to the community. Other Community benefits come from a data repository maintained by St. Luke's Employees that tracks community benefit costs and hours.

Part VI Supplemental Information (Continuation)

Part II, Community Building Activities:

St. Luke's is an active participant in the community, and provides support to address public health issues, and works with coalitions to address local health needs. St. Luke's takes on initiatives as need arises to help the long term development of the community particularly to shape and improve public health and access to medical services.

Part III, Line 2:

The Cost to Charge ratio method was used to calculate bad debt expense at cost.

Part III, Line 3:

St. Luke's has a very robust financial assistance program, therefore, no estimate is made for bad debt attributable to patients eligible under the financial assistance policy.

Part III, Line 4:

Per the audited financial statements in footnote three, St. Luke's grants credit without collateral to its patients, most of whom are local residents and many of whom are insured under third-party agreements. The allowance for estimated uncollectible amounts is determined by analyzing both historical information (write-offs by payor classification), as well as current economic conditions.

Part III, Line 8:

The source of the information is the Medicare Cost Report for fiscal year 2019. The amount is calculated by comparing the total Medicare apportioned

Part VI Supplemental Information (Continuation)

costs (allowable costs) to interim payments received during FY'19.

St. Luke's provides medical care to all patients eligible for Medicare regardless of the shortfall and thereby relieves the Federal Government of the burden for paying the full cost of Medicare.

Part III, Line 9b:

All subsidiaries within the St. Luke's Health System have policies in place to provide financial assistance to those who meet established criteria and need assistance in paying for the amounts billed for their provided health care services. In addition, the collection policies and practices in place within the St. Luke's Health System provide guidance to patients on how to apply for this assistance. Collection of amounts due may be pursued in cases where the patient is unable to qualify for charity care or financial assistance and the patient has the financial resources to pay for the billed amounts.

Part VI, Line 2:

A Community Health Needs Assessment (CHNA) was conducted for the fiscal year ending 9/30/2019. Information related to the CHNA is shown in the responses to questions 3 and 7 of "Part V, Section B, Facility Policies and Practices".

A complete copy of the CHNA assessments for all of the hospitals operating within the St. Luke's Health System can be found at the following website:

<https://www.stlukesonline.org/about-st-lukes/supporting-the-community/commu-nity-health-needs-assessments>

Part VI Supplemental Information (Continuation)

Part VI, Line 3:

(A) St. Luke's provides notice of the availability of financial assistance

via:

1. Signage

2. Patient brochure

3. Billing Statement

4. Written collection action letter

5. Online at www.stlukesonline.org/billing

(B) Financial assistance policy is translated into the following language:

Spanish

(C) St. Luke's provides individual notice of the availability of financial assistance to a patient expected to incur charges that may not be paid in full by third party coverage, along with an estimate of the patient's liability.

(D) For cases in which St. Luke's independently determines patient eligibility for financial assistance, St. Luke's provides written notice of determination that the patient is or is not eligible within 10 business days of receiving a completed application and the required supporting documentation.

Part VI, Line 4:

Adams and Valley counties represent the geographic area used to define the community we serve also referred to here as our primary service area or service area. The criteria we use in selecting this area as the community

Part VI Supplemental Information (Continuation)

we serve is to include the entire population of the counties where at least 70% of our inpatients reside. The residents of these counties comprise about 80% of our inpatients with approximately 61% of our inpatients living in Valley County and 19% in Adams County. According to Idaho Health and Welfare there is one other licensed hospital Valley County. There are multiple federally designated medically underserved areas or populations in our Adams and Valley counties service area.

Our patients in the surrounding counties are important to us as well. To help us serve these patients, we have built positive, collaborative relationships with regional providers where legal and appropriate. A philosophy of shared responsibility for the patient has been instrumental in past successes and remains critical to the future of St. Luke's Partnerships, allowing us to meet patients' medical needs close to home and family.

In regards to race, both Idaho and our service territory are comprised of about a 95% white population while the nation as a whole is 78% white. In regards to ethnicity, The Hispanic population in Idaho represents 12% of the overall population and about 4% of our defined service area. Adams County is approximately 3% Hispanic, and Valley County is 5% Hispanic.

Idaho experienced a 30% increase in population from 2000 to 2016, ranking it as one of fastest growing states in the country. Adams and Valley Counties have followed that trend, experiencing a 29% increase in population within that timeframe. St. Luke's McCall is working to manage the volume and scope of services in order to meet the needs of a growing population.

Part VI Supplemental Information (Continuation)

Over the past ten years the 65 plus year old age group was the fastest growing segment of our community. Currently, about 25% of the people in our community are over the age of 65. According to the U.S. Census, about 15% of the people in the U.S. are over age 65.

The official United States poverty rate increased from 12.5% in 2003 to 14% in 2016. Our service area poverty rate has also increased. The poverty rate in Valley County is currently well below the national average at 9% but above the national average in Adams County. The poverty rate in our community for children under the age of 18 is again below the national average for Valley County and above the national average for Adams County.

Although both Adams and Valley county poverty rates have started to level out, Adams County's is still well above where it was prior to the recession in 2008.

Median income in the United States has risen by 33% since 2003. Growth in income in our service area during that period was also over 30%. Median income in Adams County is well below the national median and lower than Idaho's median income. Median income in Valley County is slightly above the national median income.

Part VI, Line 5:

The people who serve on the various boards for subsidiaries within the St. Luke's Health System are local citizens who have a vested interest in the health of their communities. These committed leaders volunteer on our boards because they are dedicated to ensuring that the people of southern Idaho and the surrounding area have access to the most advanced, most

Part VI Supplemental Information (Continuation)

comprehensive health care possible. St. Luke's believes that locally owned
 and governed hospitals can take the best measure of community health care
 needs. We are grateful to our board leadership for giving generously of
 their time and talents and bringing to the table their unique perspectives
 and intimate knowledge of their communities. St. Luke's would not be the
 organization it is today without our volunteer board members. The vision
 of dedicated community leaders has guided St. Luke's for many decades, and
 will continue to guide us well into the future.

As a not-for-profit organization, 100% of St. Luke's revenue after expenses
 is reinvested in the organization to serve the community in the form of
 staff, buildings, or new technology.

Also, St. Luke's McCall, Ltd. maintains an open medical staff. Any
 physician can apply for practicing privileges as long as they meet the
 standards for St. Luke's McCall, Ltd.

Part VI, Line 6:

As the only Idaho-based not-for-profit health system, St. Luke's Health
 System is part of the communities we serve, with local physicians and
 boards who further our organization's mission "To improve the health of
 people in the communities we serve." Working together, we share resources,
 skills, and knowledge to provide the best possible care, no matter which
 of our hospitals provide that care. Each St. Luke's Health System hospital
 is nationally recognized for excellence in patient care, with prestigious
 awards and designations reflecting the exceptional care that is synonymous
 with the St. Luke's name.

Part VI Supplemental Information (Continuation)

St. Luke's Health System provides facilities and services across the region, covering a 150-mile radius that encompasses southern and central Idaho, northern Nevada, and eastern Oregon-bringing care close to home and family. The following entities are part of the St. Luke's Health System:

(1) St. Luke's Regional Medical Center, Ltd. with the following locations:

- St. Luke's Boise Hospital
- St. Luke's Meridian Hospital
- St. Luke's Children's Hospital
- St. Luke's Boise/Meridian/Caldwell/Fruitland Physician Clinics
- St. Luke's Eagle Urgent Care
- St. Luke's Elmore Hospital with physician clinic
- St. Luke's Fruitland Emergency Department/Urgent Care

(2) St. Luke's Wood River Medical Center, Ltd. which consists of a critical access hospital located in Ketchum, Idaho as well as various physician clinics

(3) St. Luke's Magic Valley Regional Medical Center, Ltd. which consists of the following:

- St. Luke's Magic Valley Hospital-Twin Falls, Idaho
- Various St. Luke's Physician Clinics in Twin Falls
- Canyon View-(Behavioral Health)
- St. Luke's Jerome Hospital-Jerome, Idaho
- Various Physician clinics in Jerome

(4) St. Luke's McCall, Ltd. which consists of a critical access hospital located in McCall, Idaho as well as various physician clinics.

Part VI Supplemental Information (Continuation)

(5) St. Luke's Nampa Medical Center, Ltd. which consists of a critical access hospital located in Nampa, Idaho as well as various physician clinics.

(6) Mountain States Tumor Institute (MSTI) which also does business as St. Luke's Cancer Institute, is the region's largest provider of cancer services and a nationally recognized leader in cancer research. MSTI provides advanced care to thousands of cancer patients each year at clinics in Boise, Fruitland, Meridian, Nampa, and Twin Falls, Idaho. MSTI is home to Idaho's only cancer treatment center for children, only federally sponsored center for hemophilia, and only blood and marrow transplant program.

MSTI's services and therapies include breast care services, blood and marrow transplant, chemotherapy, genetic counseling, hematology, hemophilia treatment, hospice, integrative medicine, marrow donor center, mobile mammography, mole mapping, nutritional counseling, PET/CT scanning, patient/family support, pediatric oncology, radiation therapy, rehabilitation, research and clinical trials, Schwartz Center Rounds for Caregivers, spiritual care, support groups/classes, tumor boards, Wound Ostomy, and Continence Nursing.

MSTI is expanding as rapidly as today's cancer treatment. Patients can now visit a MSTI clinic or Breast Cancer detection center at 13 different locations in southwest Idaho and Eastern Oregon. Locations include Boise, Meridian, Nampa, Twin Falls, and Fruitland.

Part VI Supplemental Information (Continuation)

St. Luke's physician clinics and services are provided in partnership with

area physicians and other health care professionals. These include:

Cardiovascular; Child Abuse and Neglect Evaluation; Endocrinology; Ear,

Nose, and Throat; Family Medicine;

Gastroenterology; General Surgery; Hypertensive Disease; Internal

Medicine; Maternal/Fetal Medicine; Medical Imaging;

Metabolic and Bariatric Surgery; Nephrology; Neurology; Neurosurgery;

Obstetrics/Gynecology; Occupational Medicine;

Orthopedics; Outpatient Rehabilitation; Plastic Surgery; Psychiatry and

Addiction; Pulmonary Medicine; Sleep Disorders; and Urology.

In addition, St. Luke's works with other regional facilities through

management service contracts for select specified services. These

facilities include:

(1) North Canyon Medical Center

(2) Salmon River Clinic

(3) Weiser Memorial Hospital

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ▶ Attach to Form 990.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization

St. Luke's McCall, Ltd.

Employer identification number

27-3311774

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|--|
| <input type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment?
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c** Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 5a or 5b, describe in Part III.

6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization?
- b** Any related organization?
- If "Yes" on line 6a or 6b, describe in Part III.

7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

	Yes	No
1a		
1b		
2		
3		
4a		X
4b	X	
4c		X
5a		X
5b		X
6a		X
6b		X
7		X
8		X
9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) David C. Pate, MD, JD President & SLHS CEO	(i)	0.	0.	0.	0.	0.	0.
	(ii)	1,186,628.	0.	7,343,842.	25,114.	8,557.	8,564,141.
(2) Mr. Jeffrey S. Taylor SR VP/CFO/Treasurer	(i)	0.	0.	0.	0.	0.	0.
	(ii)	692,292.	0.	298,035.	183,892.	21,713.	1,195,932.
(3) Ms. Christine Neuhoff VP/Legal Affairs/Secretary	(i)	0.	0.	0.	0.	0.	0.
	(ii)	606,556.	0.	8,626.	25,114.	17,961.	658,257.
(4) Ms. Pamela Lindemoen CEO	(i)	0.	0.	0.	0.	0.	0.
	(ii)	528,793.	30,000.	31,844.	20,898.	5,913.	617,448.
(5) Mr. David McFadyen VP Population Health	(i)	0.	0.	0.	0.	0.	0.
	(ii)	343,676.	0.	22,805.	25,114.	27,166.	418,761.
(6) Sean McCallister Site Administrator	(i)	0.	0.	0.	0.	0.	0.
	(ii)	198,039.	0.	1,414.	14,202.	27,095.	240,750.
(7) Adam Weller, M.D. Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	326,588.	0.	18,986.	0.	20,898.	366,472.
(8) Gregory W. Irvine, M.D. Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	556,268.	58,112.	46,858.	25,114.	20,720.	707,072.
(9) John A. Kremer, M.D. Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	284,061.	7,564.	49,336.	25,114.	8,924.	374,999.
(10) Jonathan Currey, M.D. Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	234,282.	64,825.	17,986.	20,169.	14,991.	352,253.
(11) Patrick Kinney, M.D. Physician	(i)	0.	0.	0.	0.	0.	0.
	(ii)	270,511.	36,269.	486.	20,898.	16,121.	344,285.
(12) Ms. Kathy Moore Former CEO-St. Luke's West Reg	(i)	0.	0.	0.	0.	0.	0.
	(ii)	32,355.	0.	337,032.	1,304.	1,264.	371,955.
	(i)						
	(ii)						
	(i)						
	(ii)						
	(i)						
	(ii)						

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 3:

Compensation for the organization's CEO is determined by St. Luke's Health

System, Ltd. (System), sole member of St. Luke's McCall, Ltd. The System

board approves the compensation amount per the recommendation of its

compensation committee, and the decision is then reviewed and ratified by

the board of directors for St. Luke's McCall, Ltd.

In determining compensation for the CEO, the System board utilizes the

following criteria:

Compensation Committee

Independent compensation consultant

Compensation survey or study

Approval by the board or compensation committee

Part I, Line 4b:

During CY'18, the following individuals participated in a supplemental

non-qualified executive retirement plan:

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

	SERP	SERP-Gross Up	Total
Jeffrey Taylor	\$133,766	\$106,280	\$240,046
David C. Pate		\$7,279,542	\$7,279,542

Part I, Line 4b:

During CY'18, Jeffrey S. Taylor was a participant in the supplemental non-qualified executive retirement plan. There were no additional benefits accrued during CY'18 on behalf of the participant.

Part II-Column (c)

During CY'18 the following individual participated in the basic pension plan. Due to enhanced benefits adopted in 2018 and changes in actuarial assumptions this individual experienced an increase in the vested balance of the plan.

Jeffrey Taylor \$150,346

Part II-Column (e)

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Compensation reported for Dr. David C. Pate includes the present fair value of future retirement payments, to be paid over time as an annuity, not a lump sum. As part of recruitment to the role of CEO of St. Luke's Health System, Ltd., Dr. Pate received a supplemental executive retirement plan during his tenure, which vested during the tax year reported. At the vesting date, the fair value of his future benefits is considered reportable wages to him for income tax purposes.

Cash payments of the retirement benefit is deferred until his retirement, at which time the benefits will be paid out as an annuity.

Dr. Pate's employment arrangement, aligned with overall healthcare industry standards, recognized his service to the organization.

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Open to Public
Inspection

Name of the organization

St. Luke's McCall, Ltd.

Employer identification number

27-3311774

Form 990, Part III, Line 4b, Program Service Accomplishments:

orthopedic P.A.'s who collectively completed 8,863 clinic visits in
fiscal year 2019.

Form 990, Part VI, Section A, line 2:

Some board members serve with other board members on non-St. Luke's boards.

Each of the following board members, officers and key employees has a

business relationship with another by virtue being an officer, key employee

or sitting on the board of directors of another St. Luke's entity.

Allan Korn, MD

David C. Pate, MD, JD

Lucie DiMaggio, MD

Mr. Alan Horner

Mr. Andy Scoggin

Mr. Arthur F. Oppenheimer

Mr. Bill Whitacre

Mr. Bob Lokken

Mr. Dan Krahn

Mr. Jon Miller

Mr. Mark Durcan

Mr. Rich Raimondi

Mr. Tom Corrick

Ms. Brigitte Bilyeu

Ms. Karen Vauk

Ms. Lisa Grow

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Mr. Jeffrey Taylor

Ms. Christine Neuhoff

Ms. Pamela Lindemoen

Mr. David McFadyen

Form 990, Part VI, Section A, line 4:

St. Luke's restructured its board governance so that the composition of the board for each of the entities listed below is the same. There is appropriate oversight & control of each specific entity, the board takes action with respect to specific entities, and the board documents oversight of each hospital in board and committee minutes.

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

St. Luke's McCall, Ltd.

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Nampa Medical Center, Ltd.

Mountain State Tumor Institute, Inc.

Form 990, Part VI, Section A, line 6:

St. Luke's Health System, Ltd. is the sole member of St. Luke's McCall, Ltd.

Form 990, Part VI, Section A, line 7a:

St. Luke's McCall (Corporation) and St. Luke's Health System, Ltd. (Member) cooperatively select and employ the CEO of the Corporation. St. Luke's Health System, Ltd. is the sole member of the Corporation.

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Form 990, Part VI, Section A, line 7b:

St. Luke's Health System, Ltd (member) maintains approval and implementation authority over St. Luke's McCall, Ltd. (SLM).

Actions requiring approval authority may be initiated by either the Corporation or its Member, but must be approved by both the Corporation (by action of its Board of Directors) and the Member. Actions requiring approval authority of the Member include:

(a) Amendment to the Articles of Incorporation;

(b) Amendment to the Bylaws of the Corporation;

(c) Appointment of members of the Corporation's Board of Directors, other than ex officio directors;

(d) Removal of an individual from the Corporation's Board of Directors if and when removal is requested by the Corporation's Board of Directors, which request may only be made if the Director is failing to meet the reasonable expectations for service on the Corporation's Board of Directors that are established by the Member and are uniform for the Corporation and for all of the other hospitals for which the Member then serves as the sole corporate member.

(e) Approval of operating and capital budgets of the Corporation, and deviations to an approved budget over the amounts established from time to time by the Member; and

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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(f) Approval of the strategic/tactical plans and goals and objectives of the Corporation.

Implementation Authority means those actions which the Member may take without the approval or recommendation of the Corporation. This authority will not be utilized until there has been appropriate communication between the Member and the Corporation's Board of Directors and its Chief Executive Officer. Actions requiring implementation authority include:

(a) Changes to the Statements of mission, philosophy, and values of the Corporation;

(b) Removal of an individual from the Corporation's Board of Directors if and when the Member determines in good faith that the Director is failing to meet the Approved Board of Member Expectations. This authority to remove Directors shall not be used merely because there is a difference in business judgment between the Director and the Corporation or the Member, and shall never be used to remove one or more Directors from the Corporation's Board of Directors in order to change a decision made by the Corporation's Board of Directors;

(c) Employment and termination of the Chief Executive Officer of the Corporation;

(d) Appointment of the auditor for the Corporation and the coordination of the Corporation's annual audit;

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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(e) Sales, lease, exchange, mortgage, pledge, creation of a security interest in or other disposition of real or personal property of the Corporation if such property has a fair market value in excess of a limit set from time to time by the Member and that is not otherwise contained in an Approved Budget;

(f) Sale, merger, consolidation, change of membership, sale of all or substantially all of the assets of the corporation, or closure of any facility operated by the Corporation;

(g) The dissolution of the Corporation;

(h) Incurrence of debt by or for the Corporation in accordance with requirements established from time to time by the Member and that is not otherwise contained in an Approved Budget; and

(i) Authority to establish policies to promote and develop an integrated, cohesive health care delivery system across all corporations for which the Member serves as the corporate member.

Form 990, Part VI, Section B, line 11b:

The Form 990 (Form) is reviewed by an independent public accounting firm based on audited financial statements of the St. Luke's Health System and with the assistance of the organization's finance and accounting staff. A complete copy of the Form 990 is made available to the Board of Directors prior to filing.

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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Form 990 Part V, Line 1&2

Accounts payable and payroll process are consolidated at the supporting organization level (St. Luke's Health System, Ltd). Therefore, corresponding reporting for 1099's and W-2's occurs at that level.

Form 990, Part VI, Section B, Line 12c:

The organization annually reviews the conflict of interest policy with each board member and also with new board members. Persons covered under the policy include officers, directors, senior executives, non-director members of Board committees, and others as identified by a senior executive. At all levels the board is responsible for assessing, reviewing, and resolving any conflicts of interest that have been disclosed by a covered person, or a conflict of interest disclosed by a covered person with respect to a covered person other than himself/herself. Where a conflict exists, the affected parties must recuse themselves from participating in any discussion related to the conflict.

Form 990, Part VI, Section B, Line 15:

Executive compensation is set by St. Luke's Boards of Directors and is reviewed annually. Compensation levels are based on an independent analysis of comparable pay packages offered at similar institutions across the country, with the goal of placing executives in the 50th percentile in aggregate of those surveyed. These surveys are usually done annually.

St. Luke's Health System is committed to providing the highest quality medical care to all people regardless of their ability to pay. To keep that commitment, St. Luke's puts a great deal of time and effort into recruiting and retaining the top physicians in a variety of medical fields. Our

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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relationships with physicians range from having privileges at the hospital
to full employment.

For those physicians who choose to be employed, St. Luke's must offer
competitive pay and benefits.

Physician compensation is based on a range of criteria and can be
influenced by a number of variables including:

- Community need for medical specialty
- Experience
- Productivity
- Geography
- National surveys adjusted for local conditions
- Willingness to serve regardless of patients' ability to pay
- Duration of relationship and contractual terms
- Performance on quality metrics

To ensure physician compensation and benefits remain within industry
standards and legal requirements for not-for-profit institutions, St.
Luke's has a Physician Arrangements policy that specifies circumstances
requiring a third-party valuation and also periodically uses third-party
consulting firms to review St. Luke's physician compensation arrangements.

Given the growing national shortage of physicians, recruiting and retaining
physicians is more critical than ever to guarantee that people seeking care
at St. Luke's will continue to have access to the physicians and
specialists they need regardless of their insurance status or insurance

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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provider.

Form 990, Part VI, Section C, Line 19:

The organization's governing documents, conflict of interest policy, and financial statements are not available to the public. Form 990 is available for public inspection on our website, which contains financial information.

Form 990 Part VII Section A

Allocation of Compensation and Hours:

The total hours worked and compensation reported for the following individuals represent services rendered to organizations within the St.

Luke's Health System:

Pam Lindemoen:

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

Mountain States Tumor Institute, Inc.

St. Luke's McCall, Ltd.

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Clinic Coordinated Care, Ltd.

St. Luke's Nampa Medical Center, Ltd.

Kathy Moore:

St. Luke's Health System, Ltd.

St. Luke's Regional Medical Center, Ltd.

Mountain States Tumor Institute, Inc.

St. Luke's McCall, Ltd.

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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St. Luke's Health Foundation,Ltd

St. Luke's Magic Valley Regional Medical Center,Ltd.

St. Luke's Wood River Medical Center,Ltd.

St. Luke's Clinic Coordinated Care,Ltd.

St. Luke's Nampa Medical Center, Ltd.

Jeff Taylor:

St. Luke's Health System,Ltd.

St. Luke's Regional Medical Center,Ltd.

Mountain States Tumor Institute,Inc.

St. Luke's McCall,Ltd.

St. Luke's Magic Valley Regional Medical Center,Ltd.

St. Luke's Wood River Medical Center,Ltd.

St. Luke's Clinic Coordinated Care,Ltd.

St. Luke's Nampa Medical Center, Ltd.

Christine Neuhoff:

St. Luke's Health System,Ltd.

St. Luke's Regional Medical Center,Ltd.

Mountain States Tumor Institute,Inc.

St. Luke's McCall,Ltd.

St. Luke's Magic Valley Regional Medical Center,Ltd.

St. Luke's Wood River Medical Center,Ltd.

St. Luke's Clinic Coordinated Care,Ltd.

St. Luke's Nampa Medical Center, Ltd.

David C. Pate:

St. Luke's Health System,Ltd.

Name of the organization St. Luke's McCall, Ltd.	Employer identification number 27-3311774
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St. Luke's Regional Medical Center, Ltd.

Mountain States Tumor Institute, Inc.

St. Luke's McCall, Ltd.

St. Luke's Magic Valley Regional Medical Center, Ltd.

St. Luke's Wood River Medical Center, Ltd.

St. Luke's Nampa Medical Center, Ltd.

David McFadyen:

St. Luke's Regional Medical Center, Ltd.

St. Luke's McCall, Ltd.

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open to Public Inspection

Name of the organization **St. Luke's McCall, Ltd.** Employer identification number **27-3311774**

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
St. Luke's Clinic-McCall, LLC - 45-2715717 190 E. Bannock Boise, ID 83712	Physician Clinic Services	Idaho	6,459,108.	205,519.	St. Luke's McCall, Ltd.

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
Mountain States Tumor Institute, Inc - 82-0295026, 190 E. Bannock, Boise, ID 83712	Healthcare Services	Idaho	501(c)(3)	3	St. Luke's Regional Medical Center		X
St. Luke's Clinic Coordinated Care, Ltd. - 45-5195864, 190 E. Bannock, Boise, ID 83712	Accountable Care Organization	Idaho	501(c)(3)	10	St. Luke's Health System, Ltd.		X
St. Luke's Health Foundation, Ltd. - 81-0600973, 190 E. Bannock, Boise, ID 83712	Fundraising	Idaho	501(c)(3)	7	St. Luke's Health System, Ltd.		X
St. Luke's Health System, Ltd. - 56-2570681 190 E. Bannock Boise, ID 83712	Supporting Organization	Idaho	501(c)(3)	12C, III-FI	N/A		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization?	
						Yes	No
St. Luke's Magic Valley Regional Medical Center, Ltd. - 56-2570686, 190 E. Bannock, Boise, ID 83712	Healthcare Services	Idaho	501(c)(3)	3	St. Luke's Health System, Ltd.		X
St. Luke's Nampa Medical Center, Ltd. - 82-1162805, 190 E. Bannock, Boise, ID 83712	Healthcare Services	Idaho	501(c)(3)	3	St. Luke's Health System, Ltd.		X
St. Luke's Regional Medical Center, Ltd. - 82-0161600, 190 E. Bannock, Boise, ID 83712	Healthcare Services	Idaho	501(c)(3)	3	St. Luke's Health System, Ltd.		X
St. Luke's Wood River Medical Center, Ltd. - 84-1421665, 190 E. Bannock, Boise, ID 83712	Healthcare Services	Idaho	501(c)(3)	3	St. Luke's Health System, Ltd.		X

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes	No
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity		X
b Gift, grant, or capital contribution to related organization(s)		X
c Gift, grant, or capital contribution from related organization(s)		X
d Loans or loan guarantees to or for related organization(s)		X
e Loans or loan guarantees by related organization(s)		X
f Dividends from related organization(s)		X
g Sale of assets to related organization(s)		X
h Purchase of assets from related organization(s)		X
i Exchange of assets with related organization(s)		X
j Lease of facilities, equipment, or other assets to related organization(s)		X
k Lease of facilities, equipment, or other assets from related organization(s)		X
l Performance of services or membership or fundraising solicitations for related organization(s)		X
m Performance of services or membership or fundraising solicitations by related organization(s)		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)		X
o Sharing of paid employees with related organization(s)	X	
p Reimbursement paid to related organization(s) for expenses	X	
q Reimbursement paid by related organization(s) for expenses		X
r Other transfer of cash or property to related organization(s)		X
s Other transfer of cash or property from related organization(s)		X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			

Part VII Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

Lined area for providing supplemental information.

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

	Enter filer's identifying number	
Type or print	Name of exempt organization or other filer, see instructions. St. Luke's McCall, Ltd.	Employer identification number (EIN) or 27-3311774
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 190 E. Bannock	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. Boise, ID 83712	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

Peter Didio, Vice-President, Controller

- The books are in the care of ▶ 190 E. Bannock - Boise, ID 83712
Telephone No. ▶ 208-706-9585 Fax No. ▶ _____
- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 6-month extension of time until August 15, 2020, to file the exempt organization return for the organization named above. The extension is for the organization's return for:
 ▶ calendar year _____ or
 ▶ tax year beginning OCT 1, 2018, and ending SEP 30, 2019.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return
 Change in accounting period

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	0.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	0.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

Electronic Filing PDF Attachment

St. Luke's McCall

Community Health Needs Assessment

2020 Implementation Plan

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Introduction

The St. Luke's McCall 2020 Community Health Needs Assessment Implementation Plan describes the programs and resources St. Luke's and other community groups plan to employ to address the most important health needs identified in our 2019 Community Health Needs Assessment (CHNA). The Implementation Plan is divided into two main sections. The first section contains a list of the significant health needs identified in our CHNA and describes what St. Luke's intends to do to address these needs. The second section of the implementation plan defines the specific programs and services St. Luke's plans to implement to address the significant health needs. For each program, there is a description of its objective, tactics, expected impact, and partnerships.

Stakeholder involvement in determining and addressing community health needs is vital to this process. We thank, and will continue to collaborate with, all the dedicated individuals and organizations working with us to make our community a healthier place to live.

St. Luke's McCall contact person name:

Tiffany Dobbs

Community Health Manager

1000 State St.

McCall, ID 83638

dobbst@slhs.org

208-630-2419

Principles Guiding St. Luke's McCall's FY2020 Implementation Plan

1. Form effective partnerships and working relationships for every program provided
2. Focused interventions: target vulnerable demographic groups (IRS requirement)
3. Prevent health issues early in the lifespan and early in the progression of the health issue.
4. Think long-term, even in terms of generations.
5. Ignite a culture change whereby community health is highly valued by individuals and institutions.
6. Create sustainable programs rather than quick fixes.
7. Allocate sufficient resources for long-term planning.
8. Set inspiring and challenging goals.
9. Participate in public policy advocacy.
10. Engage hospital board members, physicians, community champions in the Implementation Plan.
11. Design programs that improve multiple priority health needs.

Executive Summary

The St. Luke’s McCall 2019 Community Health Needs Assessment (CHNA) provides a comprehensive analysis of our community’s most important health needs. Addressing our health needs is an essential opportunity to achieve improved population health, better patient care, and lower overall health care costs.

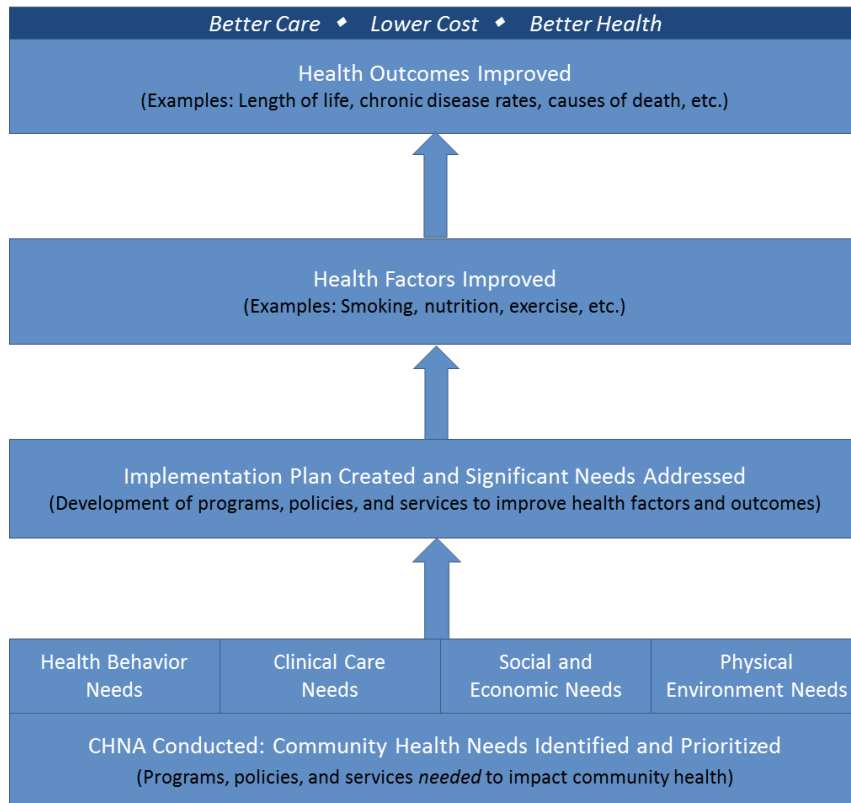
In our CHNA, we divide our health needs into four distinct categories: 1) health behaviors; 2) clinical care; 3) social and economic factors; and 4) physical environment. Each identified health need is included in one of these categories.

We employ a rigorous prioritization system designed to rank the health needs based on their potential to improve community health. Our health needs are identified and measured through the study of a broad range of data, including:

- In-depth interviews with a diverse group of dedicated community representatives
- An extensive set of national, state, and local health indicators collected from governmental and other authoritative sources

The chart, below, provides a summary of our approach to improving community health.

St. Luke’s Approach to Improving Community Health



Methodology

The St. Luke's McCall's 2019 CHNA was designed to better understand the most significant health challenges facing the individuals and families in our service area. To accomplish this goal, St. Luke's collaborated with representatives from our community to help identify and prioritize our most important health needs. Each identified health need was included in one of these four categories: 1) health behavior; 2) clinical care; 3) social and economic; and 4) physical environment.

These health needs were ranked using a numerical prioritization system. Points were allocated to each need based on scores provided by our community representatives as well as scores for related health factors. The more points the health need and factor received, the higher the priority and the higher the potential to positively impact community health. Health needs and factors with scores in the top 10th percentile were highlighted in dark orange and were considered to be our community's most significant health needs.

To complete the CHNA Implementation Plan, St. Luke's consulted and collaborated with community representatives, addressing the most significant health needs using the following decision criteria:

1. Health needs ranked in the top 10th percentile in the CHNA were considered to be our significant health needs. In order to focus limited resources on the health needs having the greatest potential to improve community health (the most significant needs), implementation plan programs were not developed for health needs scoring below the top 10th percentile.
2. Next St. Luke's examined whether it was more effective to directly address a high priority health need or whether another community organization was better positioned to address the need. To make this determination, we focused on whether the health need was in alignment with St. Luke's mission and strengths. Where a high priority need was substantially in alignment with both our mission and strengths, St. Luke's provided at least one program to address that need. Where a high priority need was not in alignment with our mission and strengths, St. Luke's tried to identify or partner with a community group or organization better able to serve the high priority need.
3. A single health improvement program can often support the success of multiple related health needs. For example, obesity programs also support and strengthen diabetes programs. Therefore, to better understand the total impact our programs are having on a health need, St. Luke's arranged the significant health needs into groups that will benefit by being addressed together.

List of Needs and Recommended Actions

Health Behavior Category

Our community’s high priority needs in the health behavior category are wellness and prevention programs for obesity, mental illness, and substance abuse. Our community health representatives provided relatively high scores for these needs. In addition, overweight/obesity ranks as high priority needs because it is trending higher, is now higher than the national average, and is a contributing factor to a number of other health concerns. Mental illness also ranks high because Idaho has one of the highest percentages of any mental illness (AMI) in the nation.

Some populations are more affected by these health needs than others. For example, people with lower income and educational levels in our community have higher rates of substance abuse and obesity.

Identified Community Need	Related Health Outcome or Factor	Total CHNA Score	Alignment with Mission and Strengths: High, Med, low	Non-St. Luke’s Community Resources Available to Address Need	Recommended Action and Justification
Wellness and Prevention Programs	Obese/Overweight Adults	19.9	Mission: High Strength: Medium	There are four commercial fitness facilities in Valley County that offer personal fitness coaching and one in Adams County. Paying membership and coaching fees exceed the income of vulnerable groups. Online fitness and weight loss services are available.	St. Luke’s will directly support prevention programs for obese/overweight adults because this need is aligned with our mission and strengths. The programs St. Luke’s directly provide are described in the following section of this Implementation Plan.
Weight Management Programs	Obese/Overweight Adults	21.4	Mission: High Strength: Medium	Adams County has a TOPS weight management program. The CDC has free online weight management information, and Idaho Medicaid has a	St. Luke’s will directly support adult weight management programs because this need is aligned with our mission and strengths. The programs St. Luke’s directly provides are

				Preventive Health Assistance Benefit weight management program.	described in the following section of this Implementation Plan.
Weight Management Programs	Obese/Overweight Teens	19.4	Mission: High Strength: Low	The schools encourage physical fitness and sports participation from youth who would most benefit physically. The Community Medical Fund provides counseling funding for teens dealing with of obesity.	Teen weight loss management is not a strength of St. Luke's McCall and due to resource constraints SLM will provide limited support for weight loss management programs specifically for teens. St. Luke's McCall will depend on the community to help address this need.
Wellness and Prevention Programs	Mental illness	17.9	Mission: High Strength: Medium	There is a shortage of behavioral health providers in our community qualified to treat more serious mental illnesses. Central Idaho Counseling provides a Psychiatric Nurse Practitioner for intensive outpatient counseling, support groups, and classes. Adams County Health Clinic provides a Psychiatric Nurse Practitioner on a sliding scale for adult and youth counseling. St. Luke's McCall provides mental health counseling in our primary care clinics and operates a mental health clinic with a psychiatrist seeing patients one week per month.	St. Luke's will directly support mental health wellness programs because this need is aligned with our mission and is ranked in our CHNA's top 10 th percentile. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.

Substance Abuse Services and Programs	Excessive drinking	19.7	Mission: High Strength: Low	Valley and Adams County lack resources to curb excessive drinking. We have a city policy to prohibit alcohol consumption in city parks over July 4 th holidays. AA is offered; the effectiveness and attendance fluctuates with the caliber of facilitation. Like most resort communities, the availability and emphasis on alcohol consumption is excessive and counter-productive to our efforts.	St. Luke's will directly support excessive drinking programs because this need is aligned with our mission and is ranked in our CHNA's top 10 th percentile. However, due to resource constraints and because this need is not a strength of St. Luke's, we will continue to work with our community to address this need as well. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.
Substance Abuse Services and Programs	Drug Misuse	17.7	Mission: High Strength: low	The local AA and NA support groups run together. Central Idaho Counseling provides addiction recovery, medicated-assisted treatment (MAT), and support programs. There are currently 2, soon to be an additional 2, St. Luke's McCall clinic practitioners who provide MAT services. People wanting this service can also seek services in Treasure Valley or online.	St. Luke's will directly support drug misuse wellness programs because this need is aligned with our mission and is ranked in our CHNA's top 10 th percentile. However, due to resource constraints and because this need is not a strength of St. Luke's, we will continue to work with our community to address this need as well. The programs St. Luke's directly supports are described in the following section of this Implementation Plan.

Clinical Care Category

High priority clinical care needs include: Affordable care for low income individuals, affordable health insurance, increased availability of behavioral health services, and affordable dental care. All of these were ranked as top health needs by our community representatives. In addition, affordable health insurance ranks as a top priority need because our service area has a high percentage of people who are uninsured. Availability of behavioral health services also ranked as a top priority because Idaho has a shortage of behavioral health professionals.

As shown in the table below, high priority clinical care needs are often experienced most by people with lower incomes and those who have not attended college.

Identified Community Need	Related Health Outcome or Factor	Total CHNA Score	Alignment with Mission and Strengths: High, Med, low	Non-St. Luke's Community Resources Available to Address Need	Recommended Action and Justification
Availability of behavioral health services (providers, suicide hotline, etc.)	Mental health service providers	18.6	Mission: High Strength: Medium	Adams County Health Clinic provides three behavioral health counselors who see adults and youth on a sliding scale pay basis. Seven non-St. Luke's licensed behavioral health counselors provide services in our two-county area.	Availability of mental health providers is aligned with St. Luke's McCall's mission and strengths. St. Luke's is actively recruiting additional physician and physician assistant providers to diagnosis and manage mental health patients. We will continue building our relationships with private counselors to assist us in meeting behavioral health needs.
Affordable Health Insurance	Uninsured adults	18.2	Mission: High Strength: Medium	The Affordable Care Act, Medicaid, Medicare, Idaho Department of Health and Welfare	St. Luke's McCall will directly support programs designed to help provide affordable health insurance because this need is aligned with our mission and although there are other programs available in the community the need is still ranked in the CHNA's top 10 th percentile. Affordable

					health insurance is a national priority that SLM cannot address on its own. SLM will continue to rely on community and national programs and resources to help us address this need. The programs SLM directly supports are described in the following section of this Implementation Plan.
Affordable care for low income individuals	Children in poverty	18.2	Mission: High Strength: Medium	Adams County Health Center (an FQHC), Community Medical Fund, and Children's Community Medical Funds, County Indigent Fund	St. Luke's will directly support programs designed to provide affordable care especially to those with low incomes because this need is aligned with our mission and strengths and although there are other programs available in our community the need is still ranked in our CHNA's top 10 th percentile. The programs St. Luke's directly supports are described in the following section of this Implementation Plan. Affordable care is a national priority that St. Luke's cannot address on its own. St. Luke's will continue to rely on community and national programs and resources to help us address this need.
Affordable dental care for low income individuals	Preventative dental visits	20.9	Mission: Medium Strength: Low	Adams County Health Center provides dental care on a sliding scale and accepts Medicaid reimbursement. There are 2 dental offices in Valley County that will	St. Luke's will directly support Access to Dental Care program(s) because, although this need is not highly aligned with our mission, it is ranked in our CHNA's top 10 th percentile. However, this is currently not a strength of St. Luke's and due to

				accept a limited number of Medicaid patients.	resource constraints, we will continue to rely on the community to help us address this need. The programs that St. Luke's directly supports are described in the following section of this Implementation Plan.
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* Information on affected populations included in table when known.

Social and Economic Category Summary

In the Social and Economic category, there were no needs that ranked in the 10th percentile.

Physical Environment Category Summary

In the physical environment category, there were no needs that ranked in the 10th percentile.

St. Luke’s CHNA Implementation Programs

This section of the implementation plan provides a list and description of the health improvement programs St. Luke’s is executing to address the significant health needs ranked in the top 10th percentile. Sometimes a single health improvement program supports the success of multiple related health needs. For example, obesity programs also support and strengthen diabetes programs. Therefore, to better understand the total impact our programs are having on a health need, we arranged programs that reinforce one another into the groups defined below.

Significant Health Need Groups

Group #1: Improve the Prevention and Management of Obesity

Group #2: Improve Mental Health

Group #3: Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Group #4: Improve Access to Affordable Dental Care

Group #5: Improve Access to Affordable Health Care and Affordable Health Insurance

The following pages describe the programs we are focusing on to address our three significant health need groups. Each program description includes information on its target population, tactics, approved resources, and goals.

Applying a “Resilience-Building Lens” to St. Luke’s CHNA Implementation Plan Programs

St. Luke’s Community Health department believes cultivating resilient individuals, families and communities is the most effective and sustainable way to improve high priority health needs in our service areas. Evidence supports this: resilient people experience less obesity, mental illness, harmful addictions, incarcerations, and many chronic diseases.

Resilience is the ability to maintain—or regain—positive physical and mental health upon experiencing prolonged and extreme stress, fatigue, and toxic environments. Resilience positively correlates with longevity, happiness and productivity. In applying a resilience-building lens, St. Luke’s strives to provide people with the skills and resources they need—empower them—to achieve their optimal level of health. Building blocks for resilience include health education, hope and purpose, connectedness, and access to basic life needs such as healthcare, nutritious food and shelter.

Significant Health Need #1: Improve the Prevention and Management of Obesity

Obesity is one of our community's most significant health needs. Over 67% of the adults in our community and more than 25% of the children in our state are either overweight or obese. The percent of overweight/obese individuals is now higher in our community than it is in the nation as a whole and it is going up at a faster rate. Obesity is a serious concern because it is associated with poorer mental health outcomes, reduced quality of life, and is a leading cause of death in the U.S. and worldwide.¹

Impact on Community

Obesity costs the United States about \$150 billion a year, or 10 percent of the national medical budget.² Besides excess health care expenditure, obesity also imposes costs in the form of lost productivity and foregone economic growth as a result of lost work days, lower productivity at work, mortality and permanent disability.³ Reducing obesity will dramatically impact community health by providing an immediate and positive effect on many conditions including mental health; heart disease; some types of cancer; high blood pressure; dyslipidemia; kidney, liver and gallbladder disease; sleep apnea and respiratory problems; osteoarthritis; and gynecological problems.

How to Address the Need

Obesity is a complex health issue to address. Obesity results from a combination of causes and contributing factors, including both behavior and genetics. Behavioral factors include dietary patterns, physical activity, inactivity, and medication use. Additional contributing social and economic factors include the food environment in our community, the availability of resources supporting physical activity, personal education, and food promotion.

Obesity can be prevented and managed through healthy behaviors. Healthy behaviors include a healthy diet pattern and regular physical activity. The goal is to achieve a balance between the number of calories consumed from foods with the number of calories the body uses for activity. According to the U.S. Department of Health & Human Services Dietary Guidelines for Americans, a healthy diet consists of eating whole grains, fruits, vegetables, lean protein, and low-fat and fat-free dairy products and drinking water. The [Physical Activity Guidelines for Americans](#) recommends adults do at least 150 minutes of moderate intensity activity or 75 minutes of vigorous intensity activity, or a combination of both, along with 2 days of strength training per week.⁴ St. Luke's intends to engage our community in developing services and policies designed to encourage proper nutrition and healthy exercise habits. Echoing this approach, the CDC states that "we need to change our communities into places that strongly support healthy eating and active living."⁵ These health needs can also be improved through evidence-based clinical programs.⁶

¹ <https://www.cdc.gov/obesity/adult/causes.html>

² <http://www.cdc.gov/cdctv/diseaseandconditions/lifestyle/obesity-epidemic.html>

³ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC5409636/>

⁴ <https://www.cdc.gov/obesity/adult/causes.html>

⁵ <http://www.cdc.gov/cdctv/diseaseandconditions/lifestyle/obesity-epidemic.html>

⁶ America's Health Rankings 2015-2018, www.americashealthrankings.org

Affected Populations

Some populations are more affected by these health needs than others. For example, low income individuals and those without college degrees have significantly higher rates of obesity.

1. Program Name: Develop a Region-Wide Plan to Promote Walking and Biking

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health

Target Population:

Obese and overweight individuals
Population afflicted by depression and anxiety

Description and Tactics (How):

Convene community stakeholders and community experts to develop a long-term plan to create a walking/biking environment, trail system and culture. This plan could include establishing community events, improving accessibility, education on benefits, physicians giving patients “prescriptions” to exercise, signage and motivational messages along routes, supporting municipal and county pathways plans. Promoting movement will be included in all community health education and activities conducted by St. Luke’s McCall.

Resources (budget):

Hospital resources are approximately \$2,000 in administrative salaries (Liz Jones, Laura Crawford, and Tiffany Dobbs)

Expected Program Impact on Health Need

By increasing the number of people who walk and the distance they walk, we expect to improve the trends for overweight and obesity and the prevalence of depression and anxiety. By the end of FY2022 we will have 1) written a multi-spoked program with at least seven active partners, 2) initiated three of the spokes, 3) written grants to help fund the plan. By FY 2023, we expect that 90% of our service area population will have seen multiple inducements to walk and 50% of the population will have increased time spent outdoors.

Partnerships/Collaboration:

Valley County Pathways
McCall Hiking Club
Regional Schools
Cascade Medical Center
McCall Area Chamber of Commerce
West Central Mountain Economic Development Counsel
Central District Health Department
Municipal and county governments
State Parks
County and municipal governments
Horizons
University of Idaho Extension Program
Cascade Fitness and Aquatics Center

Comments:

Walking, hiking and biking is well proven to be effective for prevention and treatment of obesity and mental illness. Promoting movement is a priority of our overall community health improvement efforts.

2. Program Name: Promote a Healthy Food Culture

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health

Target Population:

Obese and overweight individuals
Population afflicted by depression and anxiety
Children and adults in low income families

Description and Tactics (How):

Collaborate with community partners and nutrition experts to develop a long-term plan to create a healthier community food culture. We will model successful interventions from other communities and design messaging that is ever-present and memorable.

This plan could include creating a mobile kitchen to assist teaching nutrition and food preparation to vulnerable groups such as Head Start, food banks, day care centers, and churches; collaborating with grocery and convenience stores to influence healthier choices; model farmers' markets focused on serving vulnerable groups in surrounding communities; and assist in establishing community and home food gardens.

Resources (budget):

St. Luke's McCall resources are approximately \$10,000 in administrative salaries and \$2,000 in program funding.

Expected Program Impact on Health Need

We expect to increase 1) the consumption of fruits, vegetables and whole grains, 2) change the snacks at social and church gatherings to healthier options; 3) improve the nutrition standards and cooking skills for children and adults in low income families. These lifestyle changes result in a reduction of obesity, diabetes, depression and systemic inflammation causing and exacerbating chronic diseases.

Partnerships/Collaboration:

Central District Health Department
Regional Food Pantries
McCall Outdoor Science School
Owners of restaurants
Local dietitians
Regional schools
Regional Libraries
Cascade Medical Center
Grocery stores
Convenience and Family Dollar stores

Comments:

Improving what we eat and how much we eat continues to be one of our nation's most expensive and intensive public health initiatives. We can copy the bright spots—and by being a small population with limited food outlets—we can reach the needed number of message doses to influence behavior.

3. Program Name: Complete Health Improvement Program (CHIP)

Community Needs Addressed:

Improve the Prevention and Management of Obesity

Improve Mental Health

Target Population:

All obese/overweight adults

Individuals afflicted with or at risk for depression and anxiety

Description

Healthy lifestyle and weight management program. Six weeks of twice-weekly and six weeks of once-weekly group health related educational presentations on nutrition, stress management, exercise, sleep and motivation.

Resources

Expenses are paid from SLHS Lifestyle Medicine budget. St. Luke's McCall provides classroom space, administration, equipment, and advertising.

Expected Program Impact on Health Need

The intent of this program is to lower the incidence of metabolic syndrome and the chronic diseases associated with it. Goals for participants who complete the course are to: adopt an improved whole foods diet; decrease body weight, BMI, and abdominal girth; decrease blood pressure, A1C, and cholesterol levels; create a healthier lifestyle that will last a lifetime.

Partnership/ Collaboration:

This program is done in partnership with St. Luke's Lifestyle Medicine Clinic staff and resources.

4. Program Name: Education Classes on Various Nutrition, Weight Management, and Exercise Topics

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health

Target Population:

Families with incomes less than \$75,000

Description and Tactics (How):

St. Luke's McCall's Center for Community Health presents around 30 classes each year pertaining to nutrition, weight management, and exercise. Most classes target low income youth (after school programs) and families (WIC and Head Start). We promote these classes through the leaders, newsletters, and communications of the organizations.

Resources (budget):

Each single topic class taught by the hospital has an average cost of \$200 per class. This includes paying instructors, planning, promoting, travel, facilities, and follow-up activities to determine if we are meeting goals. Contribution from St. Luke's McCall for nutrition, weight management and exercise classes is \$6,000 (mostly salaries) for FY2020.

Expected Program Impact on Health Need

We expect that these classes will help attendees better understand how to make healthy lifestyle choices, empower them to make changes, and to some extent, hold them accountable for the changes they know they need to make. The combined attendance goal for all classes in this category is 1500 individuals.

5. Program Name: Nutrition, Fitness, and Resiliency Programs for School/After School Programs

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health
Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Target Population:

Low income families

Description and Tactics (How):

The hospital conducts school and after-school education programs and activities such as: Farmers' Market Bike Rodeo and fitness challenges, after school library programs, nutritional education, and Run Girl Run/Run Boy Run support. We also provide instruction and support for other organization after-school programs.

Resources (budget):

The hospital budget in FY2020 is \$6,000 for these activities

Expected Program Impact on Health Need:

Providing youth an opportunity to learn socialization skills is the indirect and perhaps most beneficial outcome. Youth also learn basic self-health skills and habits (nutrition and exercise) that they bring home to their families. Goal: 1200 attendances at classes and activities organized by St. Luke's McCall.

Partnerships/Collaboration:

New Meadows, Cascade and McCall Donnelly School Districts and Libraries
Donnelly Farmers Market

Comments:

After school programs provide child safety, mentorship, education, and needed family childcare services.

6. Program Name: Workforce Wellness Programs (Walking, Nutrition, and Mental Resilience)

Community Needs Addressed

Improve the Prevention and Management of Obesity
Improve Mental Health
Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Target Population:

Faculty at schools and employees at small, medium and large work sites.

Description and Tactics (How):

We will partner with the Chamber of Commerce to learn how businesses want St. Luke's McCall and partners to help them improve workplace wellness. Two examples include encouraging walking meetings, fitness breaks, and brown bag 20-30-minute lunch time presentations.

Resources (budget):

\$3,000 in salaries and program funding. Funding will need to increase as the program is expanded to other businesses.

Expected Program Impact on Health Need:

The goal is to produce a healthier work force, reduce absenteeism, increase productivity, and promote the belief that health is a cherished value in life. With this belief, workers will adopt healthier habits at work and home. We also expect this to improve the economic performance of businesses and the downstream positive economic and health impacts on individuals.

Partnerships/Collaboration:

McCall Donnelly School District
McCall Area Chamber of Commerce
Central District Health Department
City and County Offices
Payette National Forest
Valley County Pathways

Comments:

Employers and employees will benefit if we can create healthy work environments and deliver very brief but effective how-to-improve-your-health messages at work or during lunch.

Significant Health Need #2: Improve Mental Health

Improving mental health ranks among our community's most significant health needs. Idaho has one of the highest percentages (21.6%) of any mental illness (AMI) in the nation and shortages of mental health professionals in all counties across the state.⁷ Although the terms are often used interchangeably, poor mental health and mental illness are not the same things. Mental health includes our emotional, psychological, and social well-being. It affects how we think, feel, and act. It also helps determine how we handle stress, relate to others, and make healthy choices. A person can experience poor mental health and not be diagnosed with a mental illness. We will address the need of improving mental health, which is inclusive of times when a person is experiencing a mental illness.

Mental illnesses are among the most common health conditions in the United States.

- More than 50% of Americans will be diagnosed with a mental illness or disorder at some point in their lifetime.
- One in five will experience a mental illness in a given year.
- One in five children, either currently or at some point during their life, have had a seriously debilitating mental illness.
- One in twenty-five Americans lives with a serious mental illness, such as schizophrenia, bipolar disorder, or major depression.⁸

Impact on Community

Mental and physical health are equally important components of overall health. Mental health is important at every stage of life, from childhood and adolescence through adulthood. Mental illness, especially depression, increases the risk for many types of physical health problems, particularly long-lasting conditions like stroke, type 2 diabetes, and heart disease.

How to Address the Need

Mental illness often strikes early in life. Young adults aged 18-25 years have the highest prevalence of mental illness. Symptoms for approximately 50 percent of lifetime cases appear by age 14 and 75 percent by age 24. Not only have one in five children struggled with a serious mental illness, suicide is the third leading cause of death for young adults.⁹

Fortunately, there are programs proven to be effective in lowering suicide rates and improving mental health.¹⁰ The majority of adults who live with a mental health problem do not get corresponding treatment.¹¹ Stigma surrounding the receipt of mental health care is among the

⁷ Mental Health, United States, 2009 - 2016 Reports, SAMHSA, www.samhsa.gov

⁸ <https://www.cdc.gov/mentalhealth/learn/index.htm>

⁹ <https://www.nimh.nih.gov/health/statistics/mental-illness.shtml>

¹⁰ <https://www.samhsa.gov/suicide-prevention/samhsas-efforts>

¹¹ Substance Abuse and Mental Health Services Administration, Behavioral Health Report, United States, 2012 pages 29 - 30

many barriers that discourage people from seeking treatment.¹² Increasing physical activity and reducing obesity are also known to improve mental health.¹³

Our aim is to work with our community to reduce the stigma around seeking mental health treatment, to improve access to mental health services, increase physical activity, and reduce obesity especially for our most affected populations. It is also critical that we focus on children and youth, especially those in low income families, who often face difficulty accessing mental health treatment. In addition, we will work to increase access to mental health providers.

Affected Populations

Data shows that people with lower incomes are about three and a half times more likely to have depressive disorders.¹⁴

¹² Idaho Suicide Prevention Plan: An Action Guide, 2011, Page 9

¹³ <http://www.cdc.gov/healthyplaces/healthtopics/physactivity.htm>, <http://www.cdc.gov/obesity/adult/causes.html>

¹⁴ Idaho 2011 - 2016 Behavioral Risk Factor Surveillance System

7. Program Name: Providing Alternative Healthcare Stress Reduction and Mindfulness Modalities (Yoga, Meditation, Ear Acupuncture)

Community Needs Addressed:

Improve Mental Health

Improve the Prevention and Management of Obesity

Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Target Population:

Open to all, but primarily targeted to and attended by adults ages 40 to 70. The classes are especially suited for people with physical limitations and chronic diseases.

Description and Tactics:

St. Luke's McCall provides yoga and meditation classes twice a week for varying skill levels. The focus is to encourage people to practice yoga who are looking for a safe and gentle program who are not being served elsewhere in the community. The programs are designed to meet people with special needs, senior population, chronic disease, and recovery from injury. St. Luke's McCall also employs an Acupuncturist who provides both full body treatments, as well as, ear acupuncture for stress reduction, improved health, and reduce cravings from addiction.

Resources:

Total St. Luke's McCall contribution for FY2020 is \$10,000. \$9,000 expenses for instructors and providers \$1,000 expenses for equipment, space, promotion, and logistical support. \$4,000 in offsetting revenue from attendance fees.

Expected Program Impact on Health Need:

Meditation and yoga have both been shown to improve mental health and acuity. Yoga assists with managing weight plus balance, strength and flexibility. Goal: average the same attendance as in 2019. Ample evidence shows gentle yoga and meditation to be health enhancing. Attendees at these activities also get referrals to other programs such as physical therapy, behavioral therapy, or wellness classes.

8. Program Name: Hope and Healing

Community Needs Addressed:

Improve Mental Health

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Patients and families facing life changing or limiting illness.

Description and Tactics (How):

St. Luke's McCall Foundation Board provides funding to offer integrative support services including massage, acupuncture and counseling, travel assistance, house cleaning, home health care, nutrition counseling, and food delivery.

Resources (budget):

St. Luke's McCall Foundation board provides approximately \$4000 in funding per year.

Expected Program Impact on Health Need:

To assist with stress reduction, patient satisfaction, and patient support for our community.

Partnerships/Collaboration:

St. Luke's McCall Integrative Medicine Clinic

9. Program Name: Classes and Support Groups for Various Mental Health Topics and Health Conditions

Community Needs Addressed:

Improve Mental Health

Target Population:

All adults; focus on families with incomes less than \$50,000

Description and Tactics (How):

St. Luke's McCall's organizes around four classes each year that focus on a specific aspect of mental health. Classes focus on stress, depression, anxiety, and grief management. In addition to these classes, we will sponsor and financially support mental health classes/events provided by our partners, such as Parenting Classes provided by YAC, and classes provided by WIC and county programs.

Resources (budget):

Total St. Luke's McCall contribution for FY2020 is \$3,000. This includes paying instructors, sponsoring other partners' programs, planning, promoting, facilities and follow-up activities to determine if we are meeting goals.

Expected Program Impact on Health Need

One intent of these classes is to break-down the stigma that mental illnesses reflect personal weakness and conditions to be hidden rather than identified and treated.

The goals for each class are rolled into the collective goals we established for all single topic classes: Goal 1. A sum of 300 people attends all hospital and partner-provided single-topic classes. Goal 2. Attendees at hospital-provided education classes who so request will be given an opportunity to meet with a St. Luke's McCall care coordinator or patient navigator and learn what free resources are available.

Partnerships/Collaboration:

Central Idaho Counseling
Youth Advocacy Coalition
School counselors/psychologist
Kathy Schon, yoga instructor

Comments:

Attendance at a onetime class on a topic produces questionable results. Connecting the attendees with ongoing support or other resources is essential.

10. Youth and Senior Focused Community Listening Sessions

Community Needs Addressed:

Improve Mental Health

Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Youth in families with incomes less than \$50,000

Seniors

Description and Tactics (How):

In Cascade, McCall, and New Meadows, stakeholders in youth and senior services are invited to a lunch meeting to discuss gaps in youth and senior services and opportunities to support each other's programs. The primary purpose of the summits is to promote networking: how can organizations combine resources, share volunteers, and build from each other's services.

Resources (budget):

\$1,500 in program funding (lunches) and \$1,500 in administrative support salaries.

Expected Program Impact on Health Need:

The expectation is to build a more supportive environment for youth and seniors. For youth, to learn and have positive experiences. This will increase youth resilience, decrease adverse experiences, and create a more capable future workforce and population. For seniors, to create a supportive environment in order to increase resilience and be able to age in place more successfully.

Partnerships/Collaboration:

Horizons

Regional School Districts and Libraries

Regional Senior Centers

Regional Food Pantries

Youth Advocacy Coalition

Central District Health

Significant Health Need #3: Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Reducing substance abuse ranks among our community's most significant health needs. Approximately 25% of the people in our community participated in excessive/binge drinking in 2016 - a rate that is far higher than the national average. Our community representatives also provided substance abuse with one of their higher scores. The rate of deaths due to drug misuse has been climbing in our community and across the nation. An in-depth analysis of 2016 U.S. drug overdose data shows that America's overdose epidemic is spreading geographically and increasing across demographic groups. Drug overdoses killed 63,632 Americans in 2016. Nearly two-thirds of these deaths (66%) involved a prescription or illicit opioid.¹⁵

Impact on Community

Reducing drug misuse can have a positive impact on society on multiple levels. Directly or indirectly, every community is affected by drug misuse and addiction, as is every family. This includes health care expenditures, lost earnings, and costs associated with crime and accidents. This is an enormous burden that affects all of society - those who abuse these substances, and those who don't. 50% to 80% of all child abuse and neglect cases substantiated by child protective services involve some degree of substance abuse by the child's parents.¹⁶

In 2015, over 27 million people in the United States reported current use of illicit drugs or misuse of prescription drugs, and over 66 million people (nearly a quarter of the adult and adolescent population) reported binge drinking in the past month. Alcohol and drug misuse and related disorders are major public health challenges that are taking an enormous toll on individuals, families, and society. Neighborhoods and communities as a whole are also suffering as a result of alcohol- and drug-related crime and violence, abuse and neglect of children, and the increased costs of health care associated with substance misuse. It is estimated that the yearly economic impact of substance misuse is \$249 billion for alcohol misuse and \$193 billion for illicit drug use.¹⁷

Drug addiction is a brain disorder. Not everyone who uses drugs will become addicted, but for some, drug use can change how certain brain circuits work. These changes make it more difficult for someone to stop taking the drug even when it's having negative effects on their life and they want to quit.¹⁸

How to Address the Need

We can address drug misuse through both prevention and treatment. Health care practitioners, communities, workplaces, patients, and families all can contribute to preventing drug abuse. The Substance Abuse and Mental Health Services Administration's (SAMHSA) National Prevention Week Toolkit contains many valuable ideas.

¹⁵ <https://www.cdc.gov/media/releases/2018/p0329-drug-overdose-deaths.html>

¹⁶ <http://archives.drugabuse.gov/about/welcome/aboutdrugabuse/magnitude/>

¹⁷ <https://addiction.surgeongeneral.gov/executive-summary>

¹⁸ <https://www.drugabuse.gov/related-topics/health-consequences-drug-misuse>

Treatment can incorporate several components, including withdrawal management (detoxification), counseling, and the use of FDA-approved addiction pharmacotherapies. Research has shown that a combined approach of medication, counseling, and recovery services works best.¹⁹ In addition, recent studies reveal that individuals who engage in regular aerobic exercise are less likely to use and abuse illicit drugs. These studies have provided convincing evidence to support the development of exercise-based interventions to reduce compulsive patterns of drug intake.²⁰ Organizations, such as the Phoenix Gym in Colorado, have shown they can help people addicted to drugs and alcohol recover. Health and Human Services Secretary Tom Price praised the Phoenix Gym for its ability to help participants remain sober.²¹

Affected Populations

Data shows that males under the age of 34 and people with lower incomes are more likely to have substance abuse problems.²² Prescription drug misuse is growing most rapidly among our youth/young adults, adults older than age 50, and our veterans.²³

¹⁹ <https://www.samhsa.gov/prescription-drug-misuse-abuse/specific-populations>

²⁰ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC3276339/>

²¹ <https://www.denverpost.com/2017/08/02/trump-health-chief-tours-colorado-springs-gym/>

²² Idaho 2011 - 2016 Behavioral Risk Factor Surveillance System

²³ <https://www.samhsa.gov/prescription-drug-misuse-abuse/specific-populations>

11. Program Name: School Based Vaping and Nicotine Prevention and Cessation Education

Community Needs Addressed:

Improve Mental Health

Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Target Population:

Youth from all income families

Description and Tactics (How):

These educational opportunities teach positive lifestyle choices and allow us to create activities and social support that reaches out to vulnerable youth. Through partnerships, we will research the best programs to support students, parents, and faculty to deal with the increasing number of students using a variety of nicotine products. We are trying to foster a culture of healthy alternatives to drug use in any form.

Resources (budget):

St. Luke's McCall will provide \$3,000 in staff time and funding for nicotine-free school programs.

Expected Program Impact on Health Need

1. Reduction in number of 15 to 19-year-old nicotine and vaping users.
2. Increase percent of 12 to 14-year-old who have strong anti-nicotine use attitudes
3. Improved attendance and grades at school (smoking/vaping is negatively associated with both)

Partnerships/Collaboration:

McCall Donnelly School District

Central District Health Department

American Lung Association

Valley County Youth Probation Officer

City of McCall

West Central Mountains Youth Advocacy Coalition

Comments:

We should consider how local Fire and EMS personnel can be the non-nicotine heroes in grade and middle schools. How can we get current nicotine users to be a pro-voice in non-smoking/vaping initiatives for youth? How youth can support each other in recovery groups.

12. Program Name: Valley County Opioid Response Project Consortium (VCORP)

Community Needs Addressed:

Improve Mental Health

Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Target Population:

Valley County youth, between 10 to 18 years, and their parents

People struggling with Substance Use Disorder

Description and Tactics (How):

The mission of the Consortium is to mobilize community strengths to empower the physical and mental health and well-being of youth and families through innovative initiatives in Valley County. The focus is to help prevent and treat substance use disorder, including opioid use disorder (OUD), in Valley County youth, generally between 10 and 18 years old, and their parents. VCORP will also work to connect people to available recovery resources.

In Partnership with VCORP, the Youth Advocacy Coalition (YAC) will focus on prevention efforts, educational outreach to connect students and parents to local resources. It will cultivate and strengthen supportive community partnerships to encourage and foster the physical and mental well-being of youth and families in our region.

Resources (budget):

\$200,000 HRSA Rural Communities Opioid Response Program-Planning grant awarded to Central District Health Department who will serve as the administrative oversight and management agency for the grant. St. Luke's Center for Community Health provides \$2000 to support YAC initiatives. Administrative salaries \$1500.

Expected Program Impact on Health Need:

We will endorse the program expectations from the lead partner, Central District Health Department, in this program.

Partnerships/Collaboration:

Central District Health Department

West Central Mountain Youth Advocacy Coalition

Idaho Office of Drug Policy

Peer Wellness Group

Comments:

It is natural, and perhaps essential, that St. Luke's McCall be an active and committed partner in carrying out the expected outcomes of this program.

13. Program Name: West Central Mountains Icelandic Prevention Approach Coalition (WCM-IPA)

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health
Reduce Substance Abuse: Drug Misuse and Excessive Drinking

Target Population:

Youth and young adults under 21 years old

Description and Tactics (How):

Youth Advocacy Coalition is embarking on a multi-year project to implement the Icelandic Prevention Approach (IPA) (<https://planetyouth.org/>). This is an evidence-based approach created in Iceland to mitigate their severe youth substance and alcohol consumption. The premise of IPA is that raising healthy youth is a community-wide effort. IPA brings together stakeholders from multiple community sectors in a regular series of community meetings to identify strengths and weaknesses and develop strategies to solve identified problems. The cornerstone of this approach is an annual student survey which examines student behaviors and attitudes. It also allows students to identify conditions they see as contributing to alcohol and substance use and barriers to success.

IPA's holistic approach based on engaging youth in physical activity, strengthening families, encouraging productive interactions between youth and adults, and modifying the environment is applicable to a wide range of youth-related issues. IPA's pillars of success are 1) applying evidence-based practice, 2) using a community-based approach, and 3) creating and maintaining a dialogue among research, policy and practice. It emphasizes bringing all relevant stakeholders to the table to build a support network for positive youth development. It relies on global, national, and local research findings about individual and societal factors that contribute to substance use to inform community-specific goals and activities.

Resources (budget):

Robert Wood Johnson foundation grant funding. There will be a need for additional grant funding over the course of the multi-year implementation phase. St. Luke's Center for Community Health provides \$1500 to support YAC initiatives. Administrative salaries \$1500.

Expected Program Impact on Health Need

The objective of the Icelandic Prevention Approach through its proven research in Europe and North America is to reduce youth alcohol and other drug consumption, improved mental health, decreased suicide rates and increased physical activity in Valley, Adams, and southern Idaho Counties. Following the IPA experience, the goal is to reduce substance use by 20-40% (including alcohol and marijuana) over a five-year period. Because of its approach, IPA implementation will mitigate some of the factors that lead to depression in youth by creating a more supportive environment. Thus, we expect IPA to lead to a statistically measurable reduction in symptoms of depression over a five-year period as well.

Partnerships/Collaboration:

Valley, Adams, and Idaho County community organizations

Comments:

As this program escalates and matures in our service area, St. Luke's might choose to take a greater financial and leadership role in this program in our three-year Implementation Plan cycle.

Significant Health Need #4: Improve Access to Affordable Dental Care

Our community representatives provided one of their highest scores for improving access to affordable dental care. Backing up their assessment, in 2016, nearly 45% of the adults in our community did not have a dental visit over the last year according to a survey conducted by BRFSS.

²⁴ These factors served to rank affordable dental care as one of our most important health issues.

Impact on Community

Oral health is essential to general health and well-being. Poor oral health can cause pain and suffering that devastate overall health and result in financial and social costs that diminish quality of life and burden society. Oral health means much more than healthy teeth. It means being free of chronic oral-facial pain, throat cancers, oral soft tissue lesions, birth defects such as cleft lip and palate, and scores of other diseases and disorders that affect the craniofacial tissues. These are tissues whose functions we often take for granted, yet they represent the very essence of our humanity. They allow us to speak and smile; smell, taste, touch, chew, and swallow; and convey feelings and emotions through facial expressions. They also provide protection against microbial infections. Therefore, individuals with craniofacial conditions may experience loss of self-image and self-esteem, anxiety, depression, and social stigma; these in turn may limit educational, career, and marital opportunities and affect other social relations.

New research is also pointing to associations between chronic oral infections and heart and lung diseases, stroke, low-birth weight, and premature births. Associations between periodontal disease and diabetes have long been noted. Put simply, we cannot be healthy without oral health. ²⁵

How to Address the Need:

Safe and effective disease prevention measures exist that everyone can adopt to improve oral health and prevent disease. These measures include daily oral hygiene procedures and other lifestyle behaviors, community programs such as community water fluoridation and tobacco cessation programs, and provider-based interventions such as the placement of dental sealants and examinations for common oral and pharyngeal cancers. The evidence for an association between tobacco use and oral diseases has been clearly delineated in numerous Surgeon General reports on tobacco, and the oral effects of nutrition and diet are presented in the Surgeon General's report on nutrition. ²⁶

More can be done to ensure that the messages of oral health promotion and disease prevention are getting through to the most affected populations. We will work with our community partners to call attention to these measures and use them to improve oral health in our community.

Affected populations:

²⁴ Idaho and National 2002 – 2016 Behavioral Risk Factor Surveillance System

²⁵ <https://www.nidcr.nih.gov/research/data-statistics/surgeon-general#overview>

²⁶ Ibid

Research shows "a silent epidemic" of oral diseases is affecting our most vulnerable citizens—poor children, the elderly, and many members of racial and ethnic minority groups.²⁷

²⁷ Ibid

14. Program Name: Brighter Smiles

Community Needs Addressed:

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Low income families in our region

Description and Tactics (How):

Provide sliding fee dental care to lower income patients. Patients are referred to the project through Emergency Department physicians, social workers, care coordinators, and word of mouth. There is an application process and income qualification through Adams County Health Center.

Resources (budget):

St. Luke's McCall Foundation Board provides \$10,000 to program. Administrative salaries of approximately \$4000 per year.

Expected Program Impact on Health Need:

The program expectation is to reduce inappropriate Emergency Department utilization for dental issues. Improve community health, reduce pain and suffering.

Partnerships/Collaboration:

Adams county Health Center
Foundation and Auxiliary

Comments:

The dental health care needs are wider and deeper than we have ever anticipated and hard to adequately address.

Significant Health Need #5: Improve Access to Affordable Health Care and Affordable Health Insurance

Our CHNA process identified access to affordable health care and access to affordable health insurance as significant community health needs. The CHNA health indicator data and relatively high community representative scores served to rank them as some of our most urgent health issues.

Impact on Community

Access to affordable health insurance and health care are important indicators of health especially for the poor. The richest people in our society live between 10 to 15 years longer than the poorest according findings in the medical journal *Jama*.²⁸ According to the Gallup-Healthways Well-Being Index, Americans in poverty are significantly more likely than those who are not to struggle with a wide array of chronic mental and physical health problems.²⁹

Further, uninsured adults have less access to recommended care, receive poorer quality of care, and experience more adverse outcomes (physically, mentally, and financially) than insured individuals. The uninsured are less likely to receive preventive and diagnostic health care services, are more often diagnosed at a later disease stage, and on average receive less treatment for their condition compared to insured individuals. At the individual level, self-reported health status and overall productivity are lower for the uninsured. The Institute of Medicine reports that the uninsured population has a 25% higher mortality rate than the insured population.³⁰

Based on the evidence to date, the health consequences of the uninsured are real.³¹ Improving access to affordable health insurance makes a remarkable difference to community health. Research studies have shown that gaining insurance coverage through the Affordable Care Act (ACA) decreased the probability of not receiving medical care by well over 20 percent. Gaining insurance coverage also increased the probability of having a usual place of care by between 47.1 percent and 86.5 percent. These findings suggest that not only has the ACA decreased the number of uninsured Americans, but has substantially improved access to care for those who gained coverage.³²

How to Address the Need:

We will work with our community to improve access to comprehensive, high-quality health care services especially for the most affected populations. In November 2018, Idaho passed a proposition to expand Medicaid. In November 2018, Idaho passed a proposition to expand Medicaid. In the coming years, we will see how much the resulting legislation increases the percentage of people who have health insurance and the positive impact it has on health.

²⁸ <https://jamanetwork.com/journals/jama/fullarticle/2513561>

²⁹ <http://www.gallup.com/poll/158417/poverty-comes-depression-illness.aspx>

³⁰ University of Wisconsin Population Health Institute. *County Health Rankings* 2010-2018. Accessible at www.countyhealthrankings.org.

³¹ <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC2881446/>

³² <https://www.ncbi.nlm.nih.gov/pubmed/28574234>

Affected populations:

Statistics show that people with lower income and education levels and Hispanic populations are much more likely not to have health insurance.³³

³³ Ibid

15. Program Name: Unreimbursed Care/ Financial Care

Community Needs Addressed:

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

- Uninsured or underinsured adults
- Hispanic or other non-English speaking residents
- Low education; no college
- Low income adults and children in poverty
- Adults over the age of 65

Description and Tactics (How):

Our Community Needs Assessment identified uninsured patients, affordable care, and affordable insurance as high priority needs. To address these needs, St. Luke's provides care to all patients with emergent conditions regardless of their ability to pay.

Insurance/Payer Inclusion

All St. Luke's providers and facilities accept commercial insurances, including Medicare and Medicaid. It is the patient's responsibility to provide the hospital with accurate information regarding health insurance, address, and applicable financial resources to determine whether the patient is eligible for coverage through existing private insurance or through available public assistance programs. We continue to work with insurance companies to expand the number of insurers we accept.

Financial Screening and Assistance

St. Luke's works with patients at financial risk to assist them in making financial arrangements through payment plans or by screening patients for enrollment into available government or privately sponsored programs that they are eligible to receive. These programs include, but are not limited to various Medicaid programs, COBRA, and county assistance. St. Luke's does not only screen for these programs, they help the patient navigate through the application process until a determination is made.

Financial Care and Charity

St. Luke's is committed to caring for the health and well-being of all patients, regardless of their ability to pay for all or part of the care provided. Therefore, St. Luke's offers financial care to patients who are uninsured and underinsured to help cover the cost of non-elective treatment. Charity Care services are provided on a sliding scale adjustment based on income (based on the Federal Poverty Guideline), expenses and eligibility for private or public health coverage.

Resources (budget):

The resources required to generate and support the Financial Care Process are primarily drawn from the organization's Patient Access and Financial Services departments. Administration of these programs includes registration roles (partially dedicated) in the clinic and hospital settings

as well as Financial Advocates, Customer Care Specialists, and County Care Coordinators. The budget for unreimbursed care for FY 2018 was almost \$2.8 million.

Expected Program Impact on Health Need:

St. Luke's will continue to promote financially accessible healthcare and individualized support for our patients in FY 2020 and future years, allowing thousands of patients with low incomes or those using Medicaid and Medicare to have improved access to healthcare. St. Luke's is compliant with the 501(r) regulations and will continue to adhere to changes in the 501(r) programs.

Partnerships/Collaboration:

St. Luke's works with commercial insurance companies, Health and Welfare (Medicaid), CMS, county commissioners, and the Idaho Department of Insurance.

16. Program Name: Your Health Idaho

Community Needs Addressed:

Improve access to affordable health care and health insurance

Target Population:

- Uninsured and underinsured individuals whose projected annual income is greater than 138 percent of the Federal Poverty Line
- Individuals who will lose medical insurance coverage whose projected annual income is greater than 138 percent of the Federal Poverty Line
- Individuals who do not have access to qualified health plans through employment

Description and Tactics (How):

Annually, St. Luke's cares for more than 66,000 patients who are uninsured. Many of these individuals put off seeking health care and do not attend wellness checkups because they are unfunded. As a result, these individuals often experience more serious conditions as well as high-dollar admissions and treatments. Assisting this population in gaining access to health insurance should they be eligible for an advanced premium tax credit (APTC) and obtain an affordable health plan that incorporates free wellness exams should result in the number of uninsured patients decreasing while simultaneously improving the health of the people in our communities.

St. Luke's Patient Financial Advocates:

- Obtain Your Health Idaho (YHI) Enrollment Counselor certification annually
- Identify current and future uninsured and underinsured patients and community members during YHI open enrollment and screen all individuals throughout the year for special enrollment opportunities
- Screen individuals for APTC eligibility through Your Health Idaho
- Assist individuals with enrollment processes, appeals and obtaining medical insurance coverage

Resources (budget):

All SLHS Patient Financial Advocates become certified YHI Enrollment Counselors and assist existing St. Luke's patients and other community members with YHI enrollment whenever possible.

- Approximately 50 SLHS Advocates serving communities throughout central and S.W. Idaho

Expected Program Impact on Health Need:

1. Provide accurate information to all patients and community members seeking information regarding Your Health Idaho
2. Screen all uninsured, underinsured and patients losing health coverage for APTC eligibility

3. Help to enroll and re-enroll all uninsured patients and community members who are seeking coverage
4. Be an expert organization with certified staff available to the community for guidance and assistance with the program

Partnerships/Collaboration:

Your Health Idaho

Idaho Department of Health and Welfare

17. Program Name: Senior Foot Clinics

Community Needs Addressed:

Improve Mental Health

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Older adults of all income levels

Description and Tactics:

Foot care clinics are conducted in Council, McCall, New Meadows, and Riggins each month for all interested people; a vast majority are seniors. Trained RNs perform nail clippings and inspect feet for dermatology and circulation problems. Blood pressure is also checked as needed. Since most attendees are seniors, information on nutrition and exercise for seniors is distributed. Most clinics are held at local community senior centers and St. Luke's clinics. This program has, in our subjective opinion, a beneficial impact on mental health because it increases social interaction for seniors. The foot care clinic lead refers attendees with serious foot conditions to a physician and follows up to ensure the appointment was made. Attendees are requested to pay \$15 at time of service, although we stress that payment is not required if it creates a financial hardship.

Resources:

Hospital provides travel reimbursement for foot clinic clinicians to travel to Council, Riggins, and New Meadows; supplies, advertising/marketing, clinic and administrative staff salaries. Cost of above is \$30,000. Revenue from charging 1,150 foot clinic attendees \$15 totals \$17,250 resulting in a \$12,750 contribution from St. Luke's McCall.

Expected Program Impact on Health Need:

Reduced incidence and early detection of foot infections and undiagnosed high blood pressure. Goal 1: Increase the number of people attending foot clinic in McCall, New Meadows, Riggins, and Council by 2% over 2019 attendance. Goal 2: Establish a foot clinic patient tracking system that monitors risk factors for chronic diseases (BP, weight, glucose) pertinent to that patient and encourage at-risk patients to make physician appointments.

Partnerships and Collaborations:

Council and New Meadows Community Centers and The Cottages.

Comments:

Experienced RNs providing foot care have identified serious medical conditions that needs urgent medical attention. Foot care clinics catch conditions before they exculpate into serious and expensive care. Attendees are referred to physicians, wound clinics, diabetic educators, physical therapy, mental health, and wellness classes.

17. Program Name: Encourage and Support Partners in their Grant Writing for Health Improvement Programs

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health
Reduce Substance Abuse: Drug Misuse and Excessive Drinking
Improve Access to Affordable Dental Care
Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Families with incomes less than \$50,000

Description and Tactics (How):

The Directors for St. Luke's McCall Foundation and Center for Community Health will research grant opportunities matching our community health needs and assist in the preparation of the grants. Community health professionals in Central District Health Department also help us identify grant opportunities. St. Luke's McCall's Foundation Director dedicates considerable time to writing health improvement grants.

Resources (budget):

\$500 in administrative time in FY2020 for salaries to prepare and manage grants.

Expected Program Impact on Health Need

We expect that bringing grant writing opportunities to our partners will increase the total funding available for Community Health initiatives in our service area. We will not be the recipient of these funds, but the funding will be intended to improve community health needs also identified by St. Luke's McCall.

Partnerships/Collaboration:

St. Luke's McCall Foundation
Central District Health Department
West Central Mountain Youth Advocacy Coalition

Comments:

Through grant programs, we can provide preventative and acute services to patients and families annually.

18. Program Name: Skin Cancer Screenings

Community Needs Addressed:

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Regional community members

Description and Tactics (How):

St. Luke's McCall provides free annual skin cancer screenings. These screenings are free to the public, although participants may donate to cover the hospital's cost of the screening. The hospital pays for staff time to organize and promote these screenings, plus the follow-up time to ensure that findings outside the normal range are reported to the physician overseeing the screening and the individual involved. Medical providers for the screenings typically volunteer their time. The hospital also pays for supply costs.

Resources (budget):

St. Luke's McCall budget to support these screenings for FY 2020 is \$250 for supplies and \$500 is salaries.

Expected Program Impact on Health Need

Screenings enable earlier detection, get patients into physician management, improve survival rates, and lower the cost of treatment.

Partnerships/Collaboration:

St. Luke's McCall medical staff and visiting physicians

Comments:

We need to coordinate with Cascade Medical Center and Adams County Health Clinic to expand access to screenings.

19. Program Name: Childbirth Education

Community Needs Addressed:

Improve Mental Health

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Expectant parents and parents

Description and Tactics

Series of classes on labor and delivery, breathing and relaxation, post-partum care, nutrition, breast feeding and safe practices for new parents. Car seats are provided to parents in need. Scholarships are available.

Resources

St. Luke's McCall contribution for FY2020 is \$3,000. \$1500 for Center for Community Health program coordinator, educational materials, and promotion. \$1500 for trained RN educators to teach. Revenue of \$1,000 from \$50 fee per couple.

Expected Program Impact on Health Need

The expected outcome is better health for both parents and the newborn. This is achieved by improved pre- and post-natal nutrition for mother and child, reduced stress associated with pregnancy and childbirth experience, and improved environment for newborn. Goal: 30% of first-time parents who deliver at St. Luke's McCall will have attended childbirth education classes.

Partnership/ Collaboration

The seat distribution program is administered by the Social Services and the Nursing Departments. St. Luke's McCall provides supplies and space in addition to the Childbirth Ed instructor.

20. Program Name: Child Car Seat Installation

Community Needs Addressed:

Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Parents of newborn infants

Description and Tactics (How):

St. Luke's McCall's social services, medical clinics, and nursing departments ensure that all newborns departing the hospital are transported in vehicles equipped with approved and correctly installed child car seats. If parents do not have a car seat, social workers from the hospital provide a car seat from hospital inventory. Parents are informed by physicians and childbirth education instructors that they can purchase a car seat of their choice and have it installed by certified installers of the McCall Fire and EMS staff.

Resources (budget):

Hospital Auxiliary Children's Community Fund contribution for FY2020 is \$1000 to purchase car seats.

Expected Program Impact on Health Need

Reduction in injury to newborns and infants. Goal: 100% of all newborns departing the hospital will be transported in a vehicle equipped with approved and correctly installed child car seats.

Partnerships/Collaboration:

Children's Community Fund
McCall Fire and EMS
Physicians
St. Luke's Social Workers
Childbirth education instructors
St. Luke's McCall Hospital Auxiliary Board

Comments:

The hospital is legally required to ensure that all infants leaving the hospital be transported in an approved car seat.

21. Program Name: Free Community Health Improvement Services Offered at Clinic

Community Needs Addressed:

Improve the Prevention and Management of Obesity
Improve Mental Health
Reduce Substance Abuse: Drug Misuse and Excessive Drinking
Improve Access to Affordable Health Care and Affordable Health Insurance

Target Population:

Families with incomes less than \$50,000

Description and Tactics (How):

The clinics see many people who cannot easily access community services or self-manage their medical problems. Therefore, our clinics provide these services. Clinic programs include patient navigation services, reading promotion and books for young children, depression screening, health coaching, and free behavioral health consultations from counselors embedded in the primary care clinics.

Resources (budget):

Some of these services reduce the cost of charity care and bad debt, but the programs are not offered primarily for this the reason. The reason is to provide better care. The savings and reduction in health care costs to St. Luke's is about equal to the added salary costs for care coordinators.

Expected Program Impact on Health Need:

The patient navigation services are proven to improve the health of a very costly demographic who use medical services regularly, especially the Emergency Department, but have poor history of compliance. The embedded counselors increase the number of people who see counselors in our area by 20 visitations per week.

Partnerships/Collaboration:

St. Luke's McCall Foundation

Comments:

Most additional services offered at the clinics are funded by St. Luke's McCall Foundation and grants.

Statement of Implementation Plan Approval

On 12th in December, St. Luke's McCall Community Board met to discuss the St. Luke's McCall plan for addressing the needs identified in the 2019 Community Health Needs Assessment. Upon review, the Community Board approved this Implementation Plan.

St. Luke's Health System, Ltd. and Subsidiaries

Consolidated Financial Statements as of and for the
Years Ended September 30, 2019 and 2018, and
Independent Auditors' Report

ST. LUKE'S HEALTH SYSTEM, LTD. AND SUBSIDIARIES

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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
St. Luke's Health System, Ltd.
Boise, Idaho

We have audited the accompanying consolidated financial statements of St. Luke's Health System, Ltd. and its subsidiaries (the "Health System"), which comprise the consolidated balance sheets as of September 30, 2019 and 2018, and the related consolidated statements of operations and changes in net assets, and of cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Health System's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Health System's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of St. Luke's Health System, Ltd. and its subsidiaries as of September 30, 2019 and 2018, and the results of their operations and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Disclaimer of Opinion on Charity Care Schedule

The charity care schedule summarized in Note 1, which is the responsibility of the Health System's management, is not a required part of the basic financial statements, and we did not audit or apply limited procedures to such information, and we do not express any assurances on such information.

Deloitte & Touche LLP

December 18, 2019

St. Luke's Health System, Ltd. and Subsidiaries

**Consolidated Balance Sheets
As of September 30, 2019 and 2018
(In thousands)**

	2019	2018
Assets		
Current assets		
Cash and cash equivalents	\$ 118,816	\$ 121,358
Receivables—net	330,095	319,592
Inventories	38,213	36,117
Prepaid expenses	25,657	24,028
Current portion of assets whose use is limited	<u>45,950</u>	<u>45,103</u>
Total current assets	558,731	546,198
Assets whose use is limited	804,219	669,689
Property, plant, and equipment—net	1,198,970	1,172,471
Other assets	<u>92,688</u>	<u>91,653</u>
Total assets	<u>\$ 2,654,608</u>	<u>\$ 2,480,011</u>
Liabilities and net assets		
Current liabilities		
Accounts payable and accrued liabilities	\$ 199,720	\$ 179,045
Compensation and related liabilities	251,456	222,503
Estimated payable to medicare and medicaid programs	63,203	60,473
Current portion of long-term debt and capital lease obligations	<u>10,663</u>	<u>10,001</u>
Total current liabilities	525,042	472,022
Long-term debt	833,993	842,761
Long-term capital lease obligations	50,056	49,620
Pension liabilities	95,932	57,699
Other liabilities	2,401	2,508
Net assets		
Net assets without donor restrictions	1,106,685	1,001,227
Net assets with donor restrictions	<u>40,499</u>	<u>54,174</u>
Total net assets	1,147,184	1,055,401
Total liabilities and net assets	<u>\$ 2,654,608</u>	<u>\$ 2,480,011</u>

See notes to consolidated financial statements.

St. Luke's Health System, Ltd. and Subsidiaries**Consolidated Statements of Operations and Changes in Net Assets
For the Years Ended September 30, 2019 and 2018
(In thousands)**

	2019	2018
Revenues		
Net patient service revenue	\$ 1,845,985	\$ 1,734,015
Capitated revenue	919,594	763,289
Other revenue (including rental income)	135,512	111,146
Net assets released from restrictions—operating	<u>(6,245)</u>	<u>(5,492)</u>
Total revenues	2,894,846	2,602,958
Expenses		
Employee compensation and benefits	1,305,224	1,223,426
Supplies and drugs	434,928	381,076
Medical claims	441,051	360,785
Other operating expenses	<u>448,287</u>	<u>436,043</u>
Total operating expenses	<u>2,629,490</u>	<u>2,401,330</u>
Earnings before interest, depreciation and amortization	265,356	201,628
Depreciation and amortization	129,728	146,291
Interest	<u>32,402</u>	<u>34,916</u>
Net operating income	103,226	20,421
Investment income	25,906	13,771
Income taxes	1,678	-
Loss on early extinguishment of debt	<u>-</u>	<u>(9,283)</u>
Revenue in excess of expenses	130,810	24,909
Noncontrolling loss	<u>(38)</u>	<u>(413)</u>
Revenue in excess of expenses attributable to the Health System	<u>\$ 130,772</u>	<u>\$ 24,496</u>

See notes to consolidated financial statements.

	2019	2018
Net assets without donor restrictions		
Revenue in excess of expenses	\$ 130,810	\$ 24,909
Change in net assets from noncontrolling interests	1,763	(1,699)
Change in net assets from acquisition of noncontrolling interests	(7,397)	-
Change in net unrealized gains on investments	8,772	439
Net assets released from restrictions—capital	17,234	976
Other components of net periodic pension cost	(5,609)	(4,014)
Change in funded status of pension plan	<u>(40,115)</u>	<u>8,482</u>
Increase in net assets without donor restrictions	<u>105,458</u>	<u>29,093</u>
Net assets with donor restrictions		
Contributions	9,523	10,468
Investment income	493	490
Change in net unrealized (loss) gain on investments	(212)	487
Net assets released from restrictions	<u>(23,479)</u>	<u>(6,468)</u>
(Decrease) increase in net assets with donor restrictions	<u>(13,675)</u>	<u>4,977</u>
Increase in net assets	91,783	34,070
Net assets—Beginning of year	<u>1,055,401</u>	<u>1,021,331</u>
Net assets—End of year	<u>\$ 1,147,184</u>	<u>\$ 1,055,401</u>

St. Luke's Health System, Ltd. and Subsidiaries
Consolidated Statement of Cash Flows
For the Years Ended September 30, 2019 and 2018
(In thousands)

	2019	2018
Cash flows from operating activities:		
Increase in net assets	\$ 91,783	\$ 34,070
Adjustments to reconcile increase in net assets to net cash provided by operating activities:		
Depreciation and amortization	129,728	146,291
Net realized gain on investments	(7,798)	(962)
Unrealized gain on investments	(8,560)	(926)
Undistributed earnings of unconsolidated affiliates	(94)	(374)
Increase in noncontrolling interest from operations	(1,763)	-
Decrease in noncontrolling interest from acquisition	7,397	-
Amortization of deferred financing fees	316	4,053
Restricted contributions received	(9,523)	(10,467)
(Gain) loss on disposition of equipment and other assets	(2,296)	3,880
Change in other components of net periodic pension cost	5,609	4,014
Change in funded status of pension plans	40,115	(8,482)
Changes in operating assets and liabilities:		
Receivables	(11,406)	(5,017)
Inventories	(2,096)	(6,142)
Prepaid expenses and other current assets	(1,629)	200
Other assets	(1,829)	(15,629)
Accounts payable and accrued liabilities	29,764	25,193
Compensation and related liabilities	28,953	26,536
Payable to medicare and medicaid programs	3,391	(9,016)
Other liabilities	<u>(7,484)</u>	<u>(6,947)</u>
Net cash provided by operating activities	282,578	180,275
Cash flows from investing activities:		
Acquisition of property, plant, equipment and land	(162,572)	(162,243)
Proceeds from disposition of equipment and other assets	810	19,115
Purchase of investments		
(includes purchases with restricted funds)	(1,095,778)	(911,731)
Change in restricted funds	29,871	(33,353)
Proceeds from sale of investments	946,810	857,155
Distributions from unconsolidated affiliates	2,235	3,700
Capital contributed to unconsolidated affiliates	<u>(350)</u>	<u>(14,816)</u>
Net cash used in investing activities	(278,974)	(242,173)

See notes to consolidated financial statements.

	2019	2018
Cash flows from financing activities:		
Repayment of long-term debt	\$ (1,485)	\$ (30,909)
Advances on lines of credit	10,207	52,169
Repayment on lines of credit	(11,704)	(61,677)
Proceeds from contributions for temporarily restricted net assets	9,523	10,248
Proceeds from contributions for endowment funds	-	219
Acquisition of noncontrolling interest	(4,408)	-
Dividends paid	(1,226)	-
Proceeds from long term debt issuance	-	68,671
Proceeds from long term debt issuance premium	-	17,611
Cost of issuance on long term debt	-	(3,439)
Loss on early extinguishment of debt	-	(9,283)
Payments on notes payable	<u>(7,053)</u>	<u>(15,960)</u>
Net cash (used in) provided by financing activities	(6,146)	27,650
Net decrease in cash	(2,542)	(34,248)
Cash—Beginning of year	<u>121,358</u>	<u>155,606</u>
Cash—End of year	<u>\$ 118,816</u>	<u>\$ 121,358</u>
Supplemental cash flow information:		
Purchase of property, plant and equipment in accounts payable and accrued liabilities	<u>\$ 9,791</u>	<u>\$ 8,700</u>

St. Luke's Health System, Ltd. and subsidiaries

Notes to the Consolidated Financial Statements As of and for the Years Ended September 30, 2019 and 2018 (In thousands)

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization—St. Luke's Health System, Ltd. and subsidiaries (the "Health System") is an Idaho-based not-for-profit organization providing comprehensive integrated healthcare services throughout the communities it serves.

The Health System provides patient services, including outpatient and inpatient, rehabilitation services and physician services. The Health System's primary hospitals and patient service areas are located within the State of Idaho in or surrounding the cities of Boise, Meridian, Nampa, Twin Falls, Mountain Home, McCall, Jerome, and Ketchum and have other facilities and operations throughout Southern Idaho and Eastern Oregon.

The Health System's wholly owned subsidiary, St. Luke's Health Partners, is a financially and clinically-integrated network that allows independent physicians and facilities to partner with the Health System. St. Luke's Health Partners is organized to assume financial and clinical accountability in capitated arrangements. These arrangements include governmental and commercial payers, as well as self-funded employers. Under these arrangements, St. Luke's Health Partners is accountable for the management of health outcomes and medical spend for defined populations through value-based agreements with payers.

The Health System's general offices and corporate functions are located in Boise, Idaho. The Health System is governed by a volunteer Board of Directors ("the Board") made up of local citizens.

Basis of Presentation—The consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. Intercompany transactions have been eliminated. As of and for the years ended September 30, 2019 and 2018, certain line items within the consolidated financial statements have been either expanded or condensed for presentation purposes only. These changes were made consistently for both current and prior-year balances, thus maintaining comparative financial presentation.

Use of Estimates—The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates, assumptions and judgments that affect the amounts reported in the consolidated financial statements. The Health System considers critical accounting estimates to be those that require more significant judgments and estimates in the preparation of its consolidated financial statements, including the following: contractual allowances for uncollectible accounts receivable, provisions for bad debt and charity care; useful lives of depreciable assets; liabilities associated with employee benefit programs; self-insured professional liability risks not covered by insurance; medical claims incurred but not yet reported; and potential settlements with the Medicare and Medicaid programs.

Changes in estimates are included in results of operations in the period when such amounts are determined and actual amounts could differ from such estimates.

Statements of Operations—Transactions deemed by management to be ongoing, major, or central to the provision of integrated health care services are reported as unrestricted revenues, gains and other support and expenses.

Net Assets with Donor Restrictions—Net assets with donor restrictions are those subject to donor-imposed stipulations. Some donor-imposed restrictions are temporary in nature which are met by actions of the Health System or by the passage of time. Other donor restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. These are generally restricted to provide ongoing income for a specific program.

Donor Restricted Gifts—Unconditional promises to give cash, pledges receivable and other assets are recorded at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as donor restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of operations and changes in net assets as net assets released from restrictions. Total pledges receivable, net of allowances, as of September 30 are as follows:

	2019	2018
Less than one year	\$ 2,366	\$ 2,340
One to five years	<u>1,328</u>	<u>1,498</u>
	3,694	3,838
Less allowance for estimated uncollectible accounts	<u>70</u>	<u>85</u>
Total pledges receivable	<u>\$ 3,624</u>	<u>\$ 3,753</u>

Cash and Cash Equivalents—Cash and cash equivalents represents cash on hand and cash in banks, excluding amounts whose use is limited, and consists primarily of cash and highly liquid investments with original maturities of three months or less. As of September 30, 2019 and 2018, the Health System had book overdrafts of \$12,049 and \$7,147, respectively, that is included in accounts payable and accrued liabilities.

Inventories—Inventories consist primarily of pharmaceutical, medical and surgical supplies and are stated at the lower of cost (on a moving-average basis) or net realizable value.

Assets Whose Use is Limited—Assets whose use is limited include assets set aside by the Board for future capital purposes over which the Board retains control and may, at its discretion, subsequently be used for debt retirement or other purposes. It also includes assets held by trustee under indenture agreements, assets restricted by donors for specific purposes and permanent endowment funds.

The Health System’s long-term and short-term investment portfolios are managed according to investment policies adopted by the Health System and based on overall investment objectives. Board designated funds are investments established by the Board for strategic future capital or operating expenditures intended to expand or preserve

services provided to the communities it serves. All investments are classified as available for sale and recorded at fair value using settlement date accounting. Realized gains (losses) on investments whose use has not been restricted by the donor, including unrestricted income from endowment funds, are reported as part of investment income. Investment income and gains (losses) on investments whose income has been restricted by the donor are recorded as increases (decreases) to net assets with donor restrictions.

The Health System's investments primarily include mutual funds and debt securities that are carried at fair value. The Health System evaluates whether securities are other-than-temporarily impaired (OTTI) based on criteria that include the extent to which cost exceeds market value, the intent to sell, the duration of the market decline, the credit rating of the issuer or security, the failure of the issuer to make scheduled principal or interest payments and the financial health and prospects of the issuer or security. Any declines in the value of investment securities determined to be OTTI are recognized in earnings and reported as OTTI losses. The Health System determined that no securities were OTTI as of September 30, 2019 and 2018.

Equity Method Investment—The Health System owns a membership interest of 49.5% in Broadway Park Holdings, LLC. The Health System accounts for its investment in this entity using the equity method and records the investment at cost. The Health System's investment in this entity as of September 30, 2019 and 2018 was \$11,647 and \$11,554, respectively. The Health System's investment in the entity is increased by additional contributions to the entity as well as its proportionate share of earnings in the entity. Conversely, the Health System's investment is decreased by distributions made to the Health System and by its proportionate share of losses. During the year ended September 30, 2019 and 2018, the Health System recognized equity earnings from the investment in this entity of \$2,678 and \$438, respectively.

Property, Plant, and Equipment—Property, plant, and equipment, including internal use software, are recorded at cost except for donated assets, which are recorded at fair value at the date of donation. Property and equipment donated for Health System operations are recorded as additions to property, plant, and equipment when the assets are placed in service. Depreciation is computed using the straight-line method over the estimated useful lives of the depreciable assets with depreciation taken in both the year placed in service and the year of disposition.

The estimated useful lives of each asset ranges are as follows:

Buildings	15-40 years
Fixed and major movable equipment	2-20 years
Leasehold improvements	5-15 years
Information technology	3-7 years

Expenditures for maintenance and repairs are charged to expense as incurred and expenditures for renewals and betterments are capitalized. Upon sale or retirement of depreciable assets, the related cost and accumulated depreciation are removed from the records and any gain or loss is reflected in the statement of operations. Periodically, the Health System evaluates the carrying value of property, plant, and equipment for impairment based on undiscounted operating cash flows whenever events or changes occur which might impact recovery of recorded assets.

Other Assets—Other assets includes land and buildings held for future investment or future expansion, goodwill and other non-limited use assets.

Goodwill—Goodwill represents the future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. In May 2019, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2019-06—*Intangibles Goodwill and Other, Business Combinations, and Not-For-Profit Entities* which allows for the amortization of goodwill. The Health System has elected to adopt this standard for the fiscal year ended September 30, 2019.

With the adoption of ASU 2019-06, the Health System will amortize goodwill on a straight-line basis over a ten-year period. The Health System has elected to test goodwill for impairment at the entity level. Impairment testing is required when a triggering event occurs that indicates that the fair value of the Health System may be below its carrying amount. The Health System considered various events and circumstances to evaluate whether the Health System’s fair value was less than its carrying value. Based on the Health System’s assessment of relevant events and circumstances, the Health System has concluded that no triggering events occurred that would require an impairment test. There was no impairment of goodwill for the fiscal years ended September 30, 2019 and 2018.

Costs of Borrowing—Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. Financing costs are deferred and amortized over the life of the debt.

Charity Care—The Health System provides services to all patients regardless of their ability to pay in accordance with its charity care policy. The estimated cost of providing these services was \$54,935 and \$45,135 in 2019 and 2018, respectively, calculated by multiplying the ratio of cost to gross charges for the Health System by the gross compensated charges associated with providing care to charity patients.

In addition to charity care services, the Health System provides services to patients who are deemed indigent under state Medicaid and county indigency program guidelines. In most cases, the cost of services provided to these patients exceeds the amounts received as compensation from the respective programs. In addition, in response to broader community needs, the Health System also provides many programs such as health screening, patient and health education programs, clinical and biomedical services to outlying hospitals, and serves as a clinical teaching site for higher education programs of health professionals. The following unaudited schedule summarizes the charges forgone in accordance with the Health System’s charity care policy, the unpaid costs associated with services provided under Medicare, Medicaid, and county indigency programs, and the benefit of services provided to support broader community needs:

	Unaudited	
	2019	2018
Estimated unpaid costs of services provided under Medicare, Medicaid, and county indigency programs	\$ 367,170	\$ 325,395
Estimated benefit of services to support broader community needs	58,389	52,709

Income Taxes—The Health System is a not-for-profit corporation and is recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. The Health System also has taxable subsidiaries and operations, which are included in the consolidated financial statements. The Health System accounts for uncertain tax positions in accordance with Accounting Standards Codification (“ASC”) Topic 740.

Income tax liabilities are recorded for the impact of positions taken on income tax returns, which management believes are not more likely than not to be sustained on tax audit. Management is not aware of any uncertain tax positions that should be recorded. The Health System includes penalties and interest, if any, with its provision for income taxes in the non-operating items in the consolidated statements of operations and changes in net assets.

Net Patient Service Revenue—Net patient service revenue is reported at the amount that reflects the consideration to which the Health System expects to be entitled in exchange for providing care. These amounts are due from patients, third-party payors, and others, including estimated adjustments under reimbursement agreements with third-party payors when services are rendered. As final settlements are made and estimates are revised, the differences are reflected in current operations.

The Health System records revenue during the period after obligations to provide healthcare services are satisfied. Generally, the Health System bills patients and third-party payors several days after the services are performed or after the patient is discharged from the facility. Revenue is recognized as performance obligations are satisfied by transferring services to customers.

Performance obligations are determined based on the nature of the services provided by the Health System. Revenues are recorded during the period obligations to provide health care services are satisfied.

Revenue for the performance obligations satisfied over time is recognized based on actual charges incurred. Generally, performance obligations satisfied over time relate to patients receiving inpatient services. The Health System measures the performance obligation from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. Revenue for performance obligations satisfied at a point in time is generally recognized when goods or services are provided, and the Health System does not believe it is required to provide additional goods or services related to the patient.

Because all of its performance obligations relate to contracts with a duration of less than one year, the Health System has elected to apply the optional exemption provided in FASB ASC 606-10-50-14(a) and, therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

The Health System determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Health System's policy, or implicit price concessions provided to uninsured patients. The Health System determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policy, and historical experience. The Health System determines its estimate of implicit price concessions based on its historical collection experience with this class of patients.

The Health System has agreements with third-party payors that provide for payments to the Health System at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows:

Medicare—Inpatient acute and certain outpatient care services rendered to Medicare program beneficiaries are paid at prospectively determined rates based upon the service provided. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors.

Inpatient non-acute services, certain other outpatient services, and medical education costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology.

The Health System is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Health System and audits thereof by the Medicare Administrative Contractor (MAC). The Health System's classification of patients under the Medicare program, and the appropriateness of their admission are subject to a review by a peer review organization under contract with the MAC.

Centers for Medicare and Medicaid (CMS) has implemented a number of programs and requirements intended to transform Medicare from a passive payor to an active purchaser of quality goods and services. Hospitals that do not successfully participate in the Hospital Inpatient Quality Reporting Program are subject to an additional .25% reduction of fees. In addition, hospitals that do not demonstrate meaningful use of electronic health records (EHRs) are subject to an additional .75% reduction.

Medicare Access and CHIP Reauthorization Act of 2015 (MACRA), requires the establishment of the Quality Payment Program (QPP), a payment methodology intended to reward high-quality patient care. Beginning in 2017, physicians and certain other health care clinicians are required to participate in one of two QPP tracks. Under both tracks, performance data collected in 2017 and 2018 will affect Medicare payments in 2019 and 2020, respectively.

Medicaid—Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology. The Health System is reimbursed at an interim rate with final settlement determined after submission of annual cost reports by the Health System and audits thereof by the MAC.

Changes in estimated settlement amounts are included in results of operations in the period when such amounts are determined. The Health System has an opportunity to amend previously settled cost reports when new or revised information is discovered. With regard to the amended cost reports, the Health System updates estimated settlements when amounts are probable and estimable.

Changes in prior year estimates for Medicare and Medicaid settlements increased net patient service revenue by \$13,450 and \$38,292 for the years ended September 30, 2019 and 2018.

Other Third-Party Payors—The Health System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the Health System under these agreements includes prospectively determined rates per patient day, per discharge and discounts from established charges as well as payor specific contract terms.

The Health System provides care to patients regardless of their ability to pay. The Health System has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances such as copays and deductibles.

The implicit price concessions included in estimating the transaction prices represent the difference between amounts billed to patients and amounts the Health System expects to collect based on the collection history of those patients.

Capitated Revenue—Capitated revenue represents contractual revenue from value-based arrangements at St. Luke’s Health Partners, where financial responsibility is assumed for services provided to enrollees by other institutional health care providers. In these arrangements, a settlement amount is calculated based on medical claims experience as compared to budget targets based on contractual terms. Capitated revenue is recognized during the period for which institutional providers are obligated to provide health services to enrollees. Settlements are accrued during the period in which the related services are rendered. Losses expected under the contract period in value-based arrangements are recognized when it is probable that expected medical claim expense exceeds future capitated revenue.

Reserves for incurred but not reported medical claims have been established for the unpaid costs of health care services covered under the value-based arrangements. The reserves are estimated based on actuarial analysis, historical experience, and payment trends. Subsequent actual claims experience will differ from the estimated reserve due to variances in estimated and actual utilization of health care services. As final settlements are made and estimates are revised, the differences are reflected in current operations.

St. Luke’s Health Partners bears full performance exposure on all significant value-based arrangements, except for the Next Generation ACO program which is capped at plus or minus 10% of the capitated funding. St. Luke’s Health Partners purchased provider excess loss coverage for this program. All other value-based arrangements include reinsurance purchased by the sponsoring payor and is netted within medical claims expense related to the arrangement.

Adopted Accounting Pronouncements— Effective October 1, 2018, the Health System adopted the ASU No. 2014-09, “*Revenue from Contracts with Customers (Topic 606)*”, along with all related amendment ASU’s, using the full retrospective method. The core principle of the guidance in ASU No. 2014-09 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. For the Health System’s operations, the adoption of ASU No. 2014-09 resulted in changes to the presentation for and disclosure of revenue related to uninsured and underinsured patients. Under ASU No. 2014-09, the estimated uncollectible amounts due from these patients are generally considered an implicit price concession and are a direct reduction to patient service revenue and, correspondingly result in a material reduction in the amounts presented separately as provision for bad debts. For the years ended September 30, 2019 and 2018, the Health System recorded approximately \$95,300 and \$87,500, respectively, of implicit price concessions as a direct reduction of patient service revenue that would have been recorded as provision for bad debts prior to the adoption of ASU No. 2014-09. At September 30, 2019 and 2018, the Health System recorded \$140,000 and \$117,400, respectively, as a direct reduction of accounts receivable that would have been reflected as allowance for doubtful accounts prior to the adoption of ASU No. 2014-09. Other than these changes in presentation on the Consolidated Statement of Operations and Changes in Net Assets, Consolidated Balance Sheet, and the Statement of Cash Flows, the adoption of ASU No. 2014-09 did not have a material impact on the consolidated results of operations for the years ended September 30, 2019 and 2018. The adoption of ASU No. 2014-09 also resulted in expanded disclosures around the disaggregation of revenue as disclosed in Note 2.

Effective October 1, 2018 the Health System adopted ASU No. 2016-07, “*Investments—Equity Method and Joint Ventures: Simplifying the Transition to the Equity Method of*

Accounting." This guidance eliminates the requirement to retrospectively apply the equity method to an investment that subsequently qualifies for such accounting as a result of an increase in the level of ownership interest or degree of influence. The adoption of ASU No. 2016-07 did not have a material impact on the consolidated financial statements.

Effective October 1, 2018 the Health System adopted ASU No. 2018-08 "*Not-for-Profit Entities (Topic 958)*." This guidance provides clarification for not-for-profit entities on the accounting for contributions received and contributions made. Specifically, providing guidance on evaluating contributions versus exchange transactions and determining whether a contribution is conditional. The adoption of ASU No. 2018-08 did not have a material impact on the consolidated financial statements.

Effective October 1, 2018 the Health System adopted ASU 2019-06—"Intangibles Goodwill and Other(Topic 350), Business Combinations(Topic 805), and Not-For-Profit Entities(Topic 958)" which allows not-for-profit entities to amortize their goodwill over a ten-year period, or less if determined a shorter useful life is more appropriate. This guidance aligns the not-for-profit accounting for goodwill with the private company guidance. The adoption of ASU No. 2016-06 resulted in amortization of goodwill being recorded on the Consolidated Statement of Operations for the year ended September 30, 2019 in the amount of \$3,739.

Effective October 1, 2018 the Health System adopted ASU No. 2016-14, "*Presentation of Financial Statements of Not-For-Profit Entities.*" This guidance simplifies and improves how not-for-profit entities classify net assets as well as the information presented in the financial statements and notes about liquidity, financial performance and cash flows. The retrospective adoption of ASU No. 2016-14 impacted the presentation of net assets on the Consolidated Balance Sheet and Statement of Changes in Net Assets by combining temporary and permanently restricted net assets for the years ended September 30, 2019 and 2018.

Effective October 1, 2018 the Health System early adopted ASU No. 2018-15 "*Intangibles-Goodwill and Other-Internal-Use Software (Subtopic 350-40)*." The amendments in this update provide guidance to help evaluate the accounting for fees paid in a cloud computing arrangement. The early adoption of ASU No. 2018-15 impacted the Health System by requiring the capitalization of \$1,485 in implementation costs associated with cloud computing arrangements entered into during the year ended September 30, 2019.

Forthcoming Accounting Pronouncements— In January 2016, the FASB issued ASU No. 2016-01, "*Recognition and Measurement of Financial Assets and Financial Liabilities,*" as well as amended technical guidance through ASU No. 2018-03, "*Technical Corrections and improvements of Financial Instruments-Overall (Subtopic 825-10)*." These updates revise accounting related to (1) the classification and measurement of investments in equity securities and (2) the presentation and certain fair value changes for financial liabilities measured at fair value. They also amend certain disclosure requirements associated with the fair value of financial instruments. In April 2019 FASB issued AUS 2019-04 "*Codification Improvements to Topic 326, Financial Instruments—Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments.*" This guidance provides codification and clarification to ASU 2016-01. The guidance is effective for the Health System beginning October 1, 2019. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, "*Leases.*" This guidance and related amendments introduce a lessee model that brings substantially all leases onto the Consolidated Balance Sheet. The guidance requires recognition of right-of-use lease assets and lease liabilities by lessees for those leases currently classified as operating leases. The Health System plans to elect the package of practical expedients that will retain the lease classification and initial direct costs for all leases entered into prior to adoption of the

standard. The guidance will be effective for the Health System beginning October 1, 2019. The Health System has evaluated the impact this guidance will have on its consolidated financial statements and estimates that it will add right-of-use lease assets and liabilities amounting to approximately \$129,000 during the year ending September 30, 2020. The Health System does not expect a material impact on the Consolidated Statements of Operations and Changes in Net Assets or the Consolidated Statement of Cash Flows.

In August 2016, the FASB issued ASU No. 2016-15, "*Classification of Certain Cash Receipts and Cash Payments*." This guidance adds or clarifies guidance on the classification of certain cash receipts and payments in the Consolidated Statement of Cash Flows. This guidance is effective for the Health System beginning October 1, 2019. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

In November 2016, the FASB issued ASU No. 2016-18 "*Restricted Cash*" which adds and clarifies guidance in the presentation of changes in restricted cash on the statement of cash flows requiring restricted cash to be included with cash and cash equivalents in the statement of cash flows. This guidance does not provide a definition of restricted cash. This guidance is effective for the Health System beginning October 1, 2019. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

In August 2018, FASB issued No. 2018-13 "*Fair Value Measurement (Topic 820)*." This guidance provides changes to the disclosure requirements for fair value measurements in "*Topic 820, Fair Value Measurement*" to improve the effectiveness of the disclosures. This guidance will be effective for the Health System beginning October 1, 2020. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

In August 2018, FASB issued No. 2018-14 "*Compensation—Retirement Benefits—Defined Benefit Plans—General (Subtopic 715-20)*." This guidance modifies the disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans. This guidance will be effective for the Health System beginning October 1, 2021 and allows for early adoption. The Health System is still evaluating the impact this guidance may have on its consolidated financial statements.

2. OPERATING REVENUE

Operating revenue consists primarily of net patient service revenue and capitated revenue. Revenue from patient's deductible and coinsurance are included in the categories presented below based on primary payor. Capitated revenue primarily represents contractual revenue from value-based arrangements.

Patient service revenue, net of contractual allowances and discounts by primary payor source, for the year ended September 30 are as follows:

	2019	2018
Commercial payors, patients, and other	\$ 824,587	\$ 817,281
Managed care other	270,716	246,183
Medicare program	295,548	234,571
Managed Medicare	209,829	168,252
Medicaid program	<u>245,305</u>	<u>267,728</u>
	<u>\$ 1,845,985</u>	<u>\$ 1,734,015</u>

The composition of net patient service revenue and other revenue based on major service lines for the years ended September 30, 2019 and 2018 are as follows:

	2019	2018
Service lines:		
Hospital services	\$ 1,459,733	\$ 1,367,667
Physician services	<u>386,252</u>	<u>366,348</u>
Net patient service revenue by service line	1,845,985	1,734,015
Capitated revenue	919,594	763,289
Revenue from other sources	<u>129,267</u>	<u>105,654</u>
Total operating revenue	<u>\$ 2,894,846</u>	<u>\$ 2,602,958</u>

3. ACCOUNTS RECEIVABLE AND CONCENTRATION OF CREDIT RISK

The Health System grants credit without collateral to its patients, most of whom are local residents and many of whom are insured under third-party payor agreements. Accounts receivable, reflected net of any contractual arrangements, as of September 30 are as follows:

	2019	2018
Commercial payors, patients, and other	\$ 190,717	\$ 181,072
Medicare program	79,730	79,729
Medicaid program	22,827	23,178
Non-patient	<u>36,821</u>	<u>35,613</u>
	<u>\$ 330,095</u>	<u>\$ 319,592</u>

The allowance for estimated uncollectible accounts is determined by analyzing both historical information (write-offs by payor classification), as well as current economic conditions.

4. PROPERTY, PLANT, AND EQUIPMENT

Property, plant, and equipment as of September 30 are as follows:

	2019	2018
Land	\$ 57,317	\$ 56,210
Buildings, land improvements, and fixed equipment	1,249,039	1,142,979
Major movable equipment and information technology	<u>855,085</u>	<u>817,047</u>
	<u>2,161,441</u>	<u>2,016,236</u>
Less accumulated depreciation:		
Buildings, land improvements, and fixed equipment	481,327	437,551
Major movable equipment and information technology	<u>634,825</u>	<u>584,908</u>
	<u>1,116,152</u>	<u>1,022,459</u>
	1,045,289	993,777
Construction in process	<u>153,681</u>	<u>178,694</u>
	<u>\$ 1,198,970</u>	<u>\$ 1,172,471</u>

Depreciation expense was \$125,989 and \$146,218 for the years ended September 30, 2019 and 2018, respectively.

5. ASSETS WHOSE USE IS LIMITED

Assets whose use is limited that will be used for obligations classified as current liabilities and the current portion of pledges receivable are reported in current assets. Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value, based on quoted market prices of identical or similar assets.

The majority of the Health System's investments are independently advised and managed by independent investment managers. The following table sets forth the composition of assets whose use is limited as of September 30:

	2019	2018
Board designated funds:		
Cash and cash equivalents	\$ 19,208	\$ 2,996
Mutual funds	230,958	191,470
Corporate bonds, notes, mortgages and asset-backed securities	359,440	323,690
Government and agency securities	209,070	123,280
Interest receivable	2,214	1,972
Due to donor restricted and permanent endowment funds	<u>(34,642)</u>	<u>(48,268)</u>
	786,248	595,140
Less amounts classified as current assets	<u>(45,950)</u>	<u>(45,103)</u>
	<u>\$ 740,298</u>	<u>\$ 550,037</u>
Restricted funds:		
Cash and cash equivalents	<u>\$ 25,655</u>	<u>\$ 67,631</u>
Permanent endowment funds—due from Board designated funds	<u>\$ 15,995</u>	<u>\$ 15,199</u>
Donor restricted plant replacement and expansion funds and other specific purpose funds:		
Due from Board designated funds	\$ 18,647	\$ 33,069
Pledges receivable	<u>3,624</u>	<u>3,753</u>
	<u>\$ 22,271</u>	<u>\$ 36,822</u>

Investment income for assets limited as to use, cash equivalents, and other investments for the years ended September 30 are comprised of the following:

	2019	2018
Investment income:		
Interest income	\$ 18,108	\$ 12,809
Realized gain on sales of securities	<u>7,798</u>	<u>962</u>
	<u>\$ 25,906</u>	<u>\$ 13,771</u>
Change in net unrealized gain on investments	<u>\$ 8,772</u>	<u>\$ 439</u>

Proceeds from the Series 2018A Bonds are restricted to qualified expenditures related to projects of the Health System. Funds are held by the Series 2018A Trustee in a Construction Fund with initial deposits of \$82,844 and the remaining balance as of September 30, 2019 was \$22,766.

6. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are principally held by the Health System's wholly owned subsidiary, St. Luke's Health Foundation, Ltd. ("the Foundation") and have been donated for multiple programs and initiatives throughout the Health System, principally related to furthering the advancement of patient care. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. These assets are generally restricted for funding a specific program, capital projects, and other purposes. Other donor restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. These assets are generally restricted to provide ongoing income for a specific program.

Net assets with donor restrictions as of September 30, for the following purposes, were as follows:

	2019	2018
Subject to expenditures for specified purpose:		
Equipment and expansion	\$ 4,152	\$ 22,938
Research and education	5,273	4,949
Charity and other	<u>15,079</u>	<u>11,088</u>
Total subject to specified purpose	24,504	38,975
Perpetual endowment:		
Equipment and expansion	283	278
Research and education	9,530	9,129
Charity and other	<u>6,182</u>	<u>5,792</u>
Total subject to permanent endowment	15,995	15,199
 Total net assets with donor restrictions	 <u>\$ 40,499</u>	 <u>\$ 54,174</u>

The Health System's endowment consists of funds established for a variety of purposes. Endowments include both donor-restricted endowment funds and funds designated by the Board.

The composition of endowment net assets as of September 30 is as follows:

	2019	2018
Donor-restricted endowment net assets	\$ 15,995	\$ 15,199
Board-designated endowment net assets	<u>1,019</u>	<u>1,681</u>
Total endowment net assets	<u>\$ 17,014</u>	<u>\$ 16,880</u>

Changes in endowment net assets during 2019 and 2018 are as follows:

	2019	2018
Endowment net assets—beginning of period	\$ 16,880	\$ 16,259
Investment returns	493	490
Unrealized (loss) gain	(212)	487
Contributions	417	224
Appropriation of endowment net assets for expenditure	-	(10)
Transfers to remove or add to Board-designated endowment funds	(564)	(570)
Endowment net assets—end of period	<u>\$ 17,014</u>	<u>\$ 16,880</u>

Periodically, the fair value of assets associated with the individual donor restricted endowment funds may fall below the level that the donor requires the Health System to retain as a fund of perpetual duration. Deficiencies of this nature did not exist for the years ended September 30, 2019 and 2018. The Health System has a policy that permits spending from underwater endowment funds, unless otherwise precluded by donor intent or relevant laws and regulations. The Health System's policy allows for up to 4.5% of the total investment pool balance on a 12-quarter average to be released annually from the endowment to support designated programs. This policy also applies to underwater endowments.

7. DEBT

Long-term debt as of September 30 consists of the following:

	2019	2018
Obligations to Idaho Health Facilities Authority:		
Series 2018A Fixed Rate Bonds	\$ 165,505	\$ 165,505
Series 2018A Fixed Rate Bond Premium	16,942	17,527
Series 2018B Taxable Fixed Rate Bonds	149,910	149,910
Series 2018C Variable Rate Revenue Bonds	73,760	73,760
Series 2018D Variable Rate Direct Purchase	70,000	70,000
Series 2018E Variable Rate Direct Purchase	63,090	63,090
Series 2014A Fixed Rate Bonds	164,900	165,395
Series 2014A Fixed Rate Bond Premium	8,786	9,146
Series 2012A Fixed Rate Bonds	75,000	75,000
Series 2012A Fixed Rate Bond Premium	567	613
Banc of America Public Capital Corp Equipment Financing	34,701	39,502
Capital lease obligations	51,842	51,210
Notes payable	25,390	26,017
Lines of credit and other short term borrowings	<u>-</u>	<u>1,497</u>
Total debt and capital leases	900,393	908,172
Less current portion	<u>10,663</u>	<u>10,001</u>
Total long term debt, excluding deferred financing costs	889,730	898,171
Deferred financing costs	<u>(5,681)</u>	<u>(5,790)</u>
Total long term debt and capital leases	<u><u>\$ 884,049</u></u>	<u><u>\$ 892,381</u></u>

As of September 30, 2019, the maturity schedule of long-term debt, excluding deferred financing costs, is as follows:

Years Ending September 30	Long-Term Debt	Capital Lease	Total
2020	\$ 8,877	\$ 3,828	\$ 12,705
2021	12,271	3,905	16,176
2022	12,687	3,983	16,670
2023	35,755	4,062	39,817
2024	14,109	3,984	18,093
Thereafter	<u>764,852</u>	<u>56,012</u>	<u>820,864</u>
	<u>\$ 848,551</u>	75,774	924,325
Less amount representing interest		<u>(23,932)</u>	<u>(23,932)</u>
		<u>\$ 51,842</u>	<u>\$ 900,393</u>

Obligations to Idaho Health Facility Authority

Series 2012A—Represents Fixed Rate Revenue Bonds payable in annual payments ranging from \$23,780 to \$26,220, beginning March 2045 through March 2047. The Series 2012A Bonds bear interest at a fixed rate ranging from 4.50% to 5.00% per annum calculated based on a 360-day calendar year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The average interest rate (which includes amortization of costs of issuance) during 2019 was 4.83%.

The Series 2012A Bonds are subject to redemption prior to maturity at the option of the Health System, on or after March 1, 2022.

Series 2014A—Represents Fixed Rate Revenue Bonds, payable in annual installments ranging from \$170 to \$16,080 beginning March 2016 through March 2044. The Series 2014A Bonds bear interest at a fixed rate ranging from 2.00% to 5.00% per annum calculated on the basis of a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The average interest rate (which includes amortization of costs of issuance) during 2019 was 4.81%.

The Series 2014A Bonds maturing on or after March 1, 2025 are subject to redemption prior to maturity at the option of the Health System.

Series 2018A – Represents Fixed Rate Revenue Bonds, payable in annual installments ranging from \$995 to \$18,285 beginning March 2020 through March 2048. The Series 2018A Bonds bear interest at a fixed rate ranging from 4.00% to 5.00% per annum calculated on the basis of a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The average interest rate during 2019 was 4.82%.

The Series 2018A Bonds maturing on or after March 1, 2029 are subject to redemption prior to maturity at the option of the Health System. On any date the Series 2018A Bonds are subject to optional redemption at par, they may be converted to another interest rate mode at the option of the Health System upon compliance with certain conditions set forth in the bond documents.

Series 2018B – Represents taxable Fixed Rate Revenue Bonds, payable in annual installments ranging from \$7,705 to \$49,160 beginning March 2039 through March 2048. The Series 2018B Bonds bear interest at a fixed rate of 5.02% per annum calculated on the basis of a 360-day year comprised of 12 30-day months and are payable on March 1 and September 1 of each year. The interest rate during 2019 was 5.02%.

The Series 2018B Bonds are subject to redemption prior to maturity at the option of the Health System. The Series 2018B Bonds may be converted to another interest rate mode at the option of the Health System upon compliance with certain conditions set forth in the bond documents.

Series 2018C – Represents Variable Rate Revenue Bonds, payable in annual installments ranging from \$600 to \$6,000 beginning March 2026 through March 2048. The interest on the Series 2018C Bonds is payable monthly, as the Series 2018C Bonds are currently held in the Daily Mode and supported by an irrevocable direct pay letter of credit. At the option of the Health System, the Series 2018C Bonds may be converted to the Weekly Mode, Commercial Paper Mode, Adjustable Long Mode, Bank Loan Mode, Index Mode, FRN Rate Mode, Fixed Mode or another Daily Mode upon compliance with certain conditions set forth in the bond documents. The average interest rate during 2019 was 2.09%.

The Series 2018C Bonds are subject to redemption prior to maturity at the option of the Health System and, while in a Daily Mode or Weekly Mode, to optional tender by the bondholder. In the event of optional tender of the bonds, funds for repayment of the purchase price of the bonds are available from a letter of credit facility, which is scheduled to expire on August 8, 2023. As of September 30, 2018, the bonds were in the Daily Mode.

Series 2018D – Represents Variable Rate Direct Purchases, payable in annual installments ranging from \$555 to \$5,660 beginning March 2026 through March 2048. The interest on the Series 2018D Bonds is payable monthly, as the Series 2018D Bonds are currently held in the LIBOR Index Mode. At the conclusion of the initial LIBOR Index Mode (August 1, 2021) and at the option of the Health System, the Series 2018D Bonds may be converted to the Daily Mode, Weekly Mode, Commercial Paper Mode, Adjustable Long Mode, Bank Loan Mode, another Index Mode, FRN Rate Mode, or the Fixed Mode upon compliance with certain conditions set forth in the bond documents. The average interest rate during 2019 was 2.46%.

Series 2018E – Represents Variable Direct Purchases, payable in annual installments ranging from \$500 to \$5,110 beginning March 2026 through March 2048. The interest on the Series 2018E Bonds is payable monthly, as the Series 2018E Bonds are currently held in the LIBOR Index Mode. At the conclusion of the initial LIBOR Index Mode (August 1, 2025) and at the option of the Health System, the Series 2018E Bonds may be converted to the Daily Mode, Weekly Mode, Commercial Paper Mode, Adjustable Long Mode, Bank Loan Mode, another Index Mode, FRN Rate Mode, or the Fixed Mode upon compliance with certain conditions set forth in the bond documents. The average interest rate during 2019 was 2.69%.

Banc of America Public Capital Corp—Represents ten-year debt financing, payable in quarterly installments, which include principal and interest of \$1,366 beginning August 2016 through May 2026. The Banc of America Public Capital Corp debt is secured by the Health System's EHR system and bears interest at a fixed rate of 1.756% per annum payable quarterly on February 18th, May 18th, August 18th, and November 18th.

Notes Payable—These notes are secured by medical office buildings. Principal and interest are payable on a monthly basis. Per the agreements, the notes mature in 2023. Interest is fixed at 4.25%.

Lines of Credit—In March 2017, the Health System entered into an unsecured credit agreement with Key Bank, N.A. The agreement allows for borrowings up to \$60,000 and has a maturity date of March 1, 2021. In the event that principal amounts are outstanding, interest is incurred at a rate that is variable at the Prime Rate. The line of credit, among other things, contains a non-usage fee on the actual daily unborrowed portion of the principal amount available at the rate of one-fifth of 1% per annum. There were no amounts outstanding as of September 30, 2019 and 2018.

The Health System carries insignificant unsecured credit balances with Wells Fargo Bank, N.A. for working capital strategy needs such as vendor payments and employee reimbursements. Principal amounts are paid in full on a monthly basis and no interest was incurred related to these balances for the years ended September 30, 2019 and 2018.

Interest Costs—During the years ended September 30, 2019 and 2018 the Health System incurred total interest costs of \$35,887 and \$37,330, respectively. During 2019 and 2018, \$3,485 and \$2,414, respectively, has been capitalized and is reflected as a component of property, plant, and equipment. During the years ended September 30, 2019 and 2018, the Health System made cash payments for interest of \$37,262 and \$39,125, respectively, and cash payments for bond fees of \$614 and \$279, respectively.

Covenants—Debt agreements held by the Health System include a range of required covenants, provisions and conditions. The primary covenants are related to minimum debt service coverage, unrestricted cash positions, minimum credit ratings, and maximum indebtedness to capitalization. At September 30, 2019, the Health System was in compliance with all covenants, provisions and conditions required by outstanding agreements.

8. NONCONTROLLING INTEREST

The following table shows the allocation of controlling and noncontrolling interest within net assets as of September 30:

	Total Net Assets	Controlling Interest	Noncontrolling Interest
Net assets—October 1, 2017	\$ <u>1,021,331</u>	\$ <u>1,021,846</u>	\$ <u>(515)</u>
Net assets without donor restrictions:			
Revenue in excess of expenses	24,909	24,496	413
Change in noncontrolling interests	(1,699)	-	(1,699)
Change in net unrealized gain on investments	439	439	-
Net assets released from restrictions—capital	976	976	-
Other components of net periodic pension cost	(4,014)	(4,014)	-
Change in funded status of pension plans	<u>8,482</u>	<u>8,482</u>	<u>-</u>
Increase (decrease) in net assets without donor restrictions	29,093	30,379	(1,286)
Increase net assets with donor restrictions	<u>4,977</u>	<u>4,977</u>	<u>-</u>
Increase (decrease) in net assets	<u>34,070</u>	<u>35,356</u>	<u>(1,286)</u>
Net assets—September 30, 2018	<u>1,055,401</u>	<u>1,057,202</u>	<u>(1,801)</u>
Net assets without donor restrictions:			
Revenue in excess of expenses	130,810	130,772	38
Change in noncontrolling interests	1,763	-	1,763
Change in net assets from acquisition of noncontrolling interest	(7,397)	(7,397)	-
Change in net unrealized gain on investments	8,772	8,772	-
Net assets released from restrictions—capital	17,234	17,234	-
Other components of net periodic pension cost	(5,609)	(5,609)	-
Change in funded status of pension plans	<u>(40,115)</u>	<u>(40,115)</u>	<u>-</u>
Increase in net assets without donor restriction	105,458	103,657	1,801
Decrease in net assets with donor restrictions	<u>(13,675)</u>	<u>(13,675)</u>	<u>-</u>
Increase in net assets	<u>91,783</u>	<u>89,982</u>	<u>1,801</u>
Net assets—September 30, 2019	<u>\$ 1,147,184</u>	<u>\$ 1,147,184</u>	<u>\$ -</u>

9. EMPLOYEE RETIREMENT PLANS

Defined Benefit Plans—The St. Luke’s Regional Medical Center, Ltd. Basic Pension Plan (the “SLRMC Plan”) covers substantially all eligible employees employed by the Health System (with the exception of St. Luke’s Magic Valley Regional Medical Center, Ltd. (“SLMV”) employees) on or before December 31, 1994. The SLRMC Plan was amended and restated effective January 1, 1995, to exclude employees hired on or after that date from participation in the SLRMC Plan; however, the SLRMC Plan remains in effect for those participants who qualify and were hired prior to January 1, 1995. Employees eligible for the SLRMC Plan with five or more years of service are entitled to annual pension benefits beginning at normal retirement age (65), or after obtaining age 62 with 25 years of service, equal to a percentage of their highest five-year average annual compensation, not to exceed a certain maximum. The Health System makes annual contributions to the SLRMC Plan as necessary.

The SLMV Plan covers substantially all eligible SLMV employees employed by SLMV on or before April 1, 2005. The SLMV Plan was amended and restated effective April 1, 2005, to exclude employees hired on or after that date from participation in the SLMV Plan; however, the SLMV Plan remains in effect for those participants whose sum of their age plus years of credited service exceed 65 or who exceeded 10 years of service as of April 1, 2005. Participants are entitled to annual pension benefits beginning at normal retirement age (65), or after obtaining age 60 with 30 years of service, equal to a calculation based on either average annual compensation or credited service. The Health System makes annual contributions to the SLMV Plan as necessary.

The following table sets forth the SLRMC Plan and the SLMV Plan (collectively the “Plans”) funded status, amounts recognized in the Health System’s consolidated financial statements and other related financial information:

	SLRMC	SLMV	Total 2019	Total 2018
Projected benefit obligation for service rendered to date	\$210,431	\$ 53,924	\$ 264,355	\$ 223,200
Plan assets—at fair value	<u>141,388</u>	<u>50,550</u>	<u>191,938</u>	<u>185,694</u>
Funded status	<u><u>\$(69,043)</u></u>	<u><u>\$(3,374)</u></u>	<u><u>\$(72,417)</u></u>	<u><u>\$(37,506)</u></u>
Employer contributions	\$ 5,880	\$ 4,000	\$ 9,880	\$ 10,120
Accrued pension liability (all noncurrent)	69,043	3,374	72,417	37,506
Change in funded status	33,888	1,050	34,938	12,998
Benefits paid	12,059	2,818	14,877	15,180
Accumulated benefit obligation	198,968	53,924	252,892	211,116

The following table presents the pension benefit costs:

	SLRMC	SLMV	2019	2018
Service cost	\$ 2,486	\$ -	\$ 2,486	\$ 2,957
Interest cost	7,064	1,910	8,974	7,709
Expected return on plan assets	(7,317)	(1,939)	(9,256)	(10,087)
Amortization of prior service cost	80	-	80	80
Amortization of net loss	<u>3,667</u>	<u>531</u>	<u>4,198</u>	<u>5,153</u>
Net periodic pension cost	<u>\$ 5,980</u>	<u>\$ 502</u>	<u>\$ 6,482</u>	<u>\$ 5,812</u>

Service cost is recorded on the Consolidated Statement of Operations, within the line item employee compensation and benefits. The other components of net periodic benefit cost are recorded in the Statement of Changes in Net Assets, as other components of net periodic pension cost.

Amounts recognized in net assets without donor restrictions related to the Plans at September 30, consist of:

	SLRMC	SLMV	2019	2018
Prior service cost	\$ 272	\$ -	\$ 272	\$ 351
Net actuarial loss	(74,125)	(22,536)	(96,661)	(58,246)

The measurement date used to determine pension benefits is September 30. Contributions to the Plans for the year ending September 30, 2020, are expected to be approximately \$14,000.

The overall investment strategy and policy has been developed based on the need to satisfy the long-term liabilities of the Plans. Risk management is accomplished through diversification across asset classes, multiple investment manager portfolios, and both general and portfolio-specific investment guidelines. The asset allocation guidelines for the Plans, including allocation ranges, are as follows:

Asset Class:	Target SLRMC	Target SLMV	Allocation Range
Broad US Equity	35 %	22 %	-5% / 5%
Broad International Equity	29	18	-5 / 5
Core Real Estate	5	0	-3 / 3
Liability Hedging Fixed	31	60	-8 / 8
Cash Equivalents	0	0	0 / 3

Managers are expected to generate a total return consistent with their philosophy and outperform both their respective peer group medians and an appropriate benchmark, net of expenses, over a one-, three-, and five-year period. The investment guidelines contain categorical restrictions such as no commodities, short-sales and margin purchases; and asset class restrictions that address such things as single security or sector concentration, capitalization limits and minimum quality standards.

Expected long-term returns on the Plans' assets are estimated by asset classes, and are generally based on historical returns, volatilities and risk premiums. Based upon the Plans' asset allocation, composite return percentiles are developed upon which the Plans' expected long-term return is determined. As of September 30, 2019, the amounts and percentages of the fair value of Plans' assets are as follows:

	<u>SLRMC</u>		<u>SLMV</u>	
Broad US Equity	\$ 50,072	35 %	\$ 9,975	20 %
Broad International Equity	36,772	26	7,971	16
Core Real Estate	7,095	5	-	-
Liability Hedging Fixed	45,909	33	30,803	61
Cash Equivalents	<u>1,540</u>	<u>1</u>	<u>1,801</u>	<u>3</u>
Total	<u>\$ 141,388</u>	<u>100 %</u>	<u>\$ 50,550</u>	<u>100 %</u>

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid from the Plans:

	SLRMC	SLMV	Total
2020	\$ 13,210	\$ 3,055	\$ 16,265
2021	13,767	3,149	16,916
2022	14,013	3,203	17,216
2023	13,905	3,240	17,145
2024	13,684	3,239	16,923
2025-2029	<u>65,554</u>	<u>15,827</u>	<u>81,381</u>
	<u>\$ 134,133</u>	<u>\$ 31,713</u>	<u>\$ 165,846</u>

Assumptions used in determining the actuarial present value of net periodic benefit cost of the Plans were as follows:

SLRMC	2019	2018
Spot discount rates	4.13-4.40%	3.43-3.99 %
Rate of increase in future compensation levels	2.00-4.00	2.50-4.00
Expected long-term rate of return on assets	6.75	7.00
SLMV		
Spot discount rates	4.04-4.30%	3.26-3.78 %
Expected long-term rate of return on assets	5.00	6.75

Assumptions used in determining the actuarial present value of projected benefit obligation of the Plans were as follows:

SLRMC	2019	2018
Weighted average discount rate	3.21 %	4.34 %
Rate of increase in future compensation levels	2.00–4.00	2.50–4.00
SLMV		
Weighted average discount rate	3.15 %	4.30 %

The principal cause of the change in the unfunded pension liability is a decrease in the discount rate, off-set by employer contributions and overall market performance.

Supplemental Retirement Plan for Executives—The Supplemental Retirement Plan for Executives (“SERP”) is a non-qualified retirement plan for certain executives of the Health System. The following table sets forth the funded status, amounts recognized in the Health System’s consolidated financial statements, and other SERP financial information:

	2019	2018
Projected benefit obligation for service rendered to date	\$ 24,857	\$ 21,421
Plan assets—at fair value	<u>-</u>	<u>-</u>
Funded status	<u><u>\$ (24,857)</u></u>	<u><u>\$ (21,421)</u></u>
Employer paid benefits	\$ 891	\$ 891
Accrued pension liability (noncurrent)	23,515	20,193
Accrued pension liability (current)	1,342	1,228
Change in funded status	3,436	1,338
Accumulated benefit obligation	24,483	21,016

The following table presents the pension benefit costs:

	2019	2018
Service cost	\$ 816	\$ 809
Interest cost	843	648
Amortization of prior service cost	59	-
Amortization of net loss	<u>711</u>	<u>431</u>
Net periodic pension cost	<u><u>\$ 2,429</u></u>	<u><u>\$ 1,888</u></u>

Service cost is recorded on the Consolidated Statement of Operations, within the line item employee compensation and benefits. The other components of net periodic benefit cost are recorded in the Statement of Changes in Net Assets, as other components of net periodic pension cost.

Due to its non-qualified status, the SERP is considered unfunded under the Employee Retirement Income Security Act, as disclosed above. The Health System has set aside funds in a Rabbi Trust for the purpose of funding the SERP. The Rabbi Trust asset balance at September 30, 2019 and 2018 was \$13,723 and \$4,485, respectively.

The measurement dates used to determine pension benefits is September 30. Expected contributions to the Rabbi Trust for the year ending September 30, 2020, are expected to be approximately \$1,342. The projected benefit obligation increase was primarily driven by participant movement, plan experience, the passage of time, and a decrease in the discount rate.

Amounts recognized in net assets without donor restrictions related to the SERP at September 30, consist of:

	2019	2018
Prior service cost	\$ (89)	\$ (148)
Net actuarial loss	(5,876)	(3,916)

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid from the SERP:

	Benefit Payments
2020	\$ 1,342
2021	1,334
2022	1,468
2023	1,505
2024	1,494
2025–2029	<u>7,238</u>
	<u>\$ 14,381</u>

Assumptions used in determining the actuarial present value of net periodic benefit cost were as follows:

	2019	2018
Spot discount rates	4.05 - 4.33%	3.29 - 3.87%
Rate of increase in future compensation levels	4.00	4.00

Assumptions used in determining the actuarial present value of projected benefit obligation were as follows:

	2019	2018
Weighted average discount rate	3.15 %	4.31 %
Rate of increase in future compensation levels	4.00	4.00

Defined Contribution Plan—The Health System sponsors two defined contribution plans (the “Contribution Plans”) that cover substantially all employees. The Health System’s contributions to these Contribution Plans are at the discretion of the Board. Amounts contributed are allocated to participants based on individual compensation amounts, years of service, and the participant’s level of participation in tax deferred annuity programs. During 2019 and 2018, contributions to these Contribution Plans were \$49,264 and \$36,542, respectively.

10. FAIR VALUE OF FINANCIAL INSTRUMENTS

The following disclosure of the estimated fair value of financial instruments is made in accordance with the requirements of ASC 825, *Financial Instruments*. The Health System accounts for certain assets and liabilities at fair value or on a basis that is approximate to fair value. The estimated fair value amounts have been determined by the Health System using available market information and appropriate valuation methodologies. However, considerable judgment is required in interpreting market data to develop the estimates of fair value. Accordingly, the estimates presented herein are not necessarily indicative of the amounts that the Health System could realize in a current market exchange.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value should be based on the assumptions that the market participants would use, including a consideration of nonperformance risk.

The Health System assesses the inputs used to measure fair value using a three-level hierarchy based on the extent to which inputs used in measuring fair value are observable in the market. The fair value hierarchy is as follows:

Level 1—Quoted (unadjusted) prices for identical assets or liabilities in active markets that the Health System has the ability to access.

Level 2—Other observable inputs, either directly or indirectly, including: quoted prices for similar assets or liabilities in active markets; quoted prices for identical or similar assets or liabilities in inactive markets; inputs other than quoted prices that are observable for the asset or liability; and inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified or contractual term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3—Unobservable inputs for the asset or liability. The determination to measure the asset or liability as a level 3 depends on the significance of the input to the fair value measurement.

The asset or liabilities fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. In instances where the inputs used to measure fair value fall into different levels of the hierarchy, the fair value measurement has been determined based on the lowest-level input that is significant to the fair value measurement in its entirety. The Health System's assessment of the significance of a particular item to the fair value measurement in its entirety requires judgment, including the consideration of inputs specific to the asset. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs. The Health System's policy is to recognize transfers between all levels as of the beginning of the reporting period. For the year ended September 30, 2019 and 2018 there were \$13,000 and \$0 transferred from Level 2 to Level 1, respectively.

Following is a description of the valuation methodologies used for the Health System's assets or liabilities measured at fair value.

Cash and Cash Equivalents—The carrying amounts reported in the balance sheet approximate their fair value.

Accounts Receivables, Accounts Payable, Accrued Liabilities, and Estimated Payable to Medicare and Medicaid Programs—The carrying amounts reported in the balance sheet approximate their fair value.

Assets Whose Use is Limited—These assets consist primarily of cash and cash equivalents, mutual funds, debt and equity securities, and pledges receivable. For cash and cash equivalents, pledges receivable and interest receivable, the carrying amount reported in the balance sheet approximates fair value.

For mutual funds the fair value is based on the value of the daily closing price as reported by the fund. Mutual funds held by the Health System are open-end mutual funds that are registered with the Securities and Exchange Commission. The mutual funds held by the Health System include funds that are traded on both active and inactive markets.

For equities (common stock), the fair value is based on the value of the closing price reported on the active market on which the individual securities are traded.

For government obligations, the fair value is measured using pricing models maximizing the use of observable inputs for similar securities.

For commercial paper, the fair value is based on amortized cost with observable inputs, including security cost, maturity, and credit rating.

For debt securities, the fair value is measured using quoted market prices and/or other market data for the same or comparable instruments and transactions in establishing the prices, discounted cash flows, and other pricing models. These models are primarily industry standard models that consider various assumptions, including time value and yield curve as well as other relevant economic measures.

The following tables set forth by level within the fair value hierarchy a summary of the Health System's investments measured at fair value on a recurring basis:

	Fair Value Measurements as of September 30, 2019, Using			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Investments:				
Cash and cash equivalents	\$ 44,863	\$ -	\$ -	\$ 44,863
Mutual funds	47,898	183,060	-	230,958
Government and agency securities	-	209,070	-	209,070
Corporate bonds, notes, mortgages and asset-backed securities	-	259,903	-	259,903
Subtotal	<u>\$ 92,761</u>	<u>\$ 652,033</u>	<u>\$ -</u>	<u>744,794</u>
Investments measured at net asset value:				
Mortgages and asset-backed securities				<u>99,537</u>
Total assets				<u>\$ 844,331</u>

Fair Value Measurements as of September 30, 2018, Using				
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Investments:				
Cash and cash equivalents	\$ 70,627	\$ -	\$ -	\$ 70,627
Mutual funds	59,028	132,442	-	191,470
Government and agency securities	-	123,280	-	123,280
Corporate bonds, notes, mortgages and asset-backed securities	-	241,612	-	241,612
Subtotal	<u>\$ 129,655</u>	<u>\$ 497,334</u>	<u>\$ -</u>	<u>626,989</u>
Investments measured at net asset value:				
Mortgages and asset-backed securities				<u>82,078</u>
Total assets				<u>\$ 709,067</u>

Fair Value of Pension Plan Assets—In addition to the types of assets listed above as held by the Health System, the Employee Retirement Plans also hold assets within limited partnerships, limited liability companies, and common collective trusts.

Mutual funds are valued at the daily closing price as reported by the fund. Mutual funds held by the Plan are open-ended mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value (NAV) and to transact at that price.

Government obligations are valued at pricing models maximizing the use of observable inputs for similar securities.

Limited partnerships and limited liability companies are valued at fair value based on the audited financial statements of the partnerships and the percentage ownership in the partnership. This method is an accepted practical expedient that is considered equivalent to NAV. The assets held were further considered for level of inputs used. When quoted prices are not available for identical or similar assets, real estate assets are valued under a discounted cash flow or lender survey approach that maximizes observable inputs, but includes adjustments for certain risks that may not be observable, such as such as cap and discount rates, maturities and loan to value ratios.

Common collective trusts are valued at the NAV of units of a bank collective trust. The NAV, as provided by the trustee, is used as a practical expedient to estimate fair value. The NAV is based on the fair value of the underlying investments held by the fund less its liabilities. This practical expedient is not used when it is determined to be probable that the fund will sell the investment for an amount different than the reported NAV. Were the Plan to initiate a full redemption of the collective trust, the investment advisor reserves the right to temporarily delay withdrawal from the trust in order to ensure that securities liquidations will be carried out in an orderly business manner.

The following table sets forth by level, based on the hierarchy requirements for fair value guidance outlined previously, a summary of the assets of the Employee Retirement Plans measured at fair value on a recurring basis:

Fair Value Measurements as of September 30, 2019, Using				
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Pension assets:				
Cash and cash equivalents	\$ 3,336	\$ -	\$ -	\$ 3,336
Domestic mutual funds	133,172	-	-	133,172
International mutual funds	15,440	-	-	15,440
Domestic stocks	11,377	-	-	11,377
International stocks	1,302	-	-	1,302
Limited partnerships and liability companies	-	-	7,095	7,095
Subtotal	<u>\$ 164,627</u>	<u>\$ -</u>	<u>\$ 7,095</u>	<u>171,722</u>
Investments measured at net asset value:				
Common collective trusts				<u>20,144</u>
Total assets				<u>\$ 191,866</u>

Fair Value Measurements as of September 30, 2018, Using				
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Pension assets:				
Cash and cash equivalents	\$ 1,890	\$ -	\$ -	\$ 1,890
Domestic mutual funds	43,051	-	-	43,051
International mutual funds	89,056	-	-	89,056
Government and agency securities	-	13,155	-	13,155
Limited partnerships and liability companies	-	-	7,367	7,367
Subtotal	<u>\$ 133,997</u>	<u>\$ 13,155</u>	<u>\$ 7,367</u>	<u>154,519</u>
Investments measured at net asset value:				
Common collective trusts				25,331
Limited partnerships and liability companies				<u>5,844</u>
Total assets				<u>\$ 185,694</u>

The Health System's use of Level 3 unobservable inputs account for 3.70% and 4.04%, respectively, of the total fair value of Employee Retirement Plan assets as of

September 30, 2019 and 2018. The following table summarizes the changes in Level 3 assets measured at fair value as of September 30:

Ending balance - September 30, 2017	\$ 8,015
Sales	(927)
Allocation of net capital gain	(4)
Miscellaneous fees	(63)
Interest received	220
Changes in unrealized gains	<u>126</u>
Ending balance - September 30, 2018	7,367
Sales	(591)
Allocation of net capital gain	243
Miscellaneous fees	(81)
Interest received	179
Changes in unrealized gains	<u>(22)</u>
Ending balance - September 30, 2019	<u>\$ 7,095</u>

The unrealized gains and losses on investment accounts at September 30, 2019 were determined to be temporary in nature as the change in market value for these assets was the result of fluctuating interest rates and market activity rather than the deterioration of the credit worthiness of the issuers. In the event that the Health System disposes of these securities before maturity, it is expected that the realized gains or losses, if any, will be immaterial both quantitatively and qualitatively to the statement of operations and financial position as of the Health System's fiscal year end.

The following tables show the Health System's investments' fair values and gross unrealized losses for individual securities that have been in a continuous loss position for 12 months or less as of September 30, 2019 and those that have been in a loss position for 12 months or more as of September 30, 2019. These investments are interest-yielding debt securities of varying maturities. The Health System has determined that the unrealized loss position for these securities is primarily due to market volatility. Generally, in a rising interest rate environment, the estimated fair value of fixed income securities would be expected to decrease; conversely, in a decreasing interest rate environment, the estimated fair value of fixed income securities would be expected to increase. These securities may also be negatively impacted by illiquidity in the market.

	In a Continuous Loss Position for Less than 12 Months		
	Estimated Fair Value	Unrealized Losses	Total Number of Positions
Corporate bonds, notes, mortgages and asset-backed securities	\$ 22,219	\$ (54)	41
Mutual funds	21,472	(290)	23
Government & agency securities	<u>62,315</u>	<u>(154)</u>	<u>33</u>
Total	<u>\$ 106,006</u>	<u>\$ (498)</u>	<u>97</u>

	In a Continuous Loss Position for more than 12 Months		
	Estimated Fair Value	Unrealized Losses	Total Number of Positions
Corporate bonds, notes, mortgages and asset-backed securities	\$ 20,096	\$ (220)	64
Mutual funds	3,552	(133)	4
Government & agency securities	<u>1,652</u>	<u>(15)</u>	<u>8</u>
Total	<u>\$ 25,300</u>	<u>\$ (368)</u>	<u>76</u>

Fair Value of Debt—The interest rate on the Health System’s Variable Rate Revenue Bonds is reset daily to reflect current market rates. Consequently, the carrying value approximates fair value. The carrying amount reported in the balance sheet for capital leased assets approximates its fair value.

The estimated fair value of the Fixed Rate Bonds as of September 30, 2019 and 2018 was \$644,567 and \$586,467, respectively, and are based on Level 2 inputs within the fair value hierarchy. The fair value was estimated by discounting the future cash flows using rates currently available for debt of similar terms and maturity.

The estimated fair value of the notes payable as of September 30, 2019 and 2018, was \$25,912 and \$25,252, respectively. The fair value is based on Level 2 inputs within the fair value hierarchy and was estimated by discounting the future cash flows using rates currently available for debt of similar terms and maturity.

The fair value estimates presented herein are based on pertinent information available to management as of September 30, 2019. Although management is not aware of any factors that would significantly affect the estimated fair value amounts, such amounts have not been comprehensively revalued for purposes of these financial statements since that date, and current estimates of fair value may differ significantly from the amounts presented herein.

11. COMMITMENTS AND CONTINGENCIES

The Health System leases office space under operating leases, some of which contain renewal options. Rental expense on the operating leases during 2019 and 2018 were \$23,839 and \$20,387, respectively. The Health System also leases out space in office buildings under non-cancelable operating leases. Rental income on these leases during 2019 and 2018 were \$8,700 and \$5,557, respectively.

As of September 30, 2019, future minimum rental income and payments on operating leases are as follows:

Years Ending September 30	Minimum Rental Revenue	Minimum Rental Payments
2020	\$ 5,489	\$ 19,779
2021	4,692	18,058
2022	1,857	16,082
2023	606	14,991
2024	306	14,507
Thereafter	<u>203</u>	<u>57,318</u>
	<u>\$ 13,153</u>	<u>\$ 140,735</u>

Of the \$140,735 total future minimum rental payments, \$84,442 represents payments to be made to Broadway Park Holdings, LLC., an entity of which the Health System holds a 49.5% investment interest. As of September 30, 2019 and 2018, the Health System had commitments on construction contracts and equipment purchases totaling \$137,143 and \$36,621, respectively.

The Health System maintains professional liability coverage through a "claims made" insurance policy. The policy provides coverage for claims filed within the period of the policy term. The current policy period ends May 31, 2020 and includes provisions for purchase of tail coverage in the event a new carrier is selected. The Health System also maintains reserves based primarily on actuarial estimates provided by an independent third party for the portion of its professional liability risks, including incurred but not reported claims, for which it does not have insurance coverage. Reserves for losses and related expenses are estimated using expected loss reporting patterns and are discounted to their present value using a discount rate of 4.0%. There can be no assurance that the ultimate liability will not exceed such estimates. Adjustments to the estimated reserves are included in results of operations in the periods when such amounts are determined. As of September 30, 2019 and 2018, the Health System had professional liability recorded in accounts payable and accrued liabilities in the amounts of \$21,860 and \$19,360, respectively.

The Health System is routinely involved in other litigation matters and regulatory investigations arising in the normal course of business. After consultation with legal counsel, management estimates that these matters will be resolved without material effect on the Health System's future financial position, results of operations, or cash flows.

12. FUNCTIONAL EXPENSES

The Health System provides medical and healthcare services to residents within its geographic location. Expenses from continuing operations related to providing these services for the years ended September 30 are allocated as follows:

	2019	2018
Professional, nursing, and other patient care services	\$ 2,376,412	\$ 2,205,506
Fiscal and administrative support services	<u>415,208</u>	<u>377,031</u>
	<u>\$ 2,791,620</u>	<u>\$ 2,582,537</u>

13. GOODWILL

Goodwill as of September 30 consists of:

	2019	2018
Goodwill	\$ 37,393	\$ 37,393
Less accumulated amortization	<u>(3,739)</u>	<u>-</u>
Total Goodwill	<u>\$ 33,654</u>	<u>\$ 37,393</u>

Goodwill amortization expense was \$3,739 and \$0 for the years ending September 30, 2019 and 2018, respectively. No amortization of goodwill occurred in 2018, as the adoption of ASU 2019-06 was applied prospectively.

Expected future amortization expenses related to goodwill as of September 30, 2019 is as follows:

Years Ending September 30,	Amortization
2020	\$ 3,739
2021	3,739
2022	3,739
2023	3,739
2024	3,739
Thereafter	<u>14,959</u>
	<u>\$ 33,654</u>

14. SUBSEQUENT EVENTS

The Health System has evaluated subsequent events through December 18, 2019. This is the date the financial statements were available to be issued.

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